ANNUAL BUDGET MEETING
MAY 10, 2011
TOWN OF COLUMBIA

The Annual Budget Meeting of the electors and citizens qualified to vote in Town Meeting of the Town of Columbia, Connecticut, was held in the Horace W. Porter Cafetorium on Tuesday, May 10, 2011 at 7:30 pm.

Present were Carmen Vance, First Selectman, Rebecca Stearns, Richard J. Szegda, William O'Brien, Rob Hellstrom, Selectmen, Jonathan Luiz, Town Administrator, Paula Belekewicz, Lisa Jurovaty, Nelson Petrone, William Mulcahy, Board of Education, and Francine Coss, Superintendent.

Presenting the budget for Financial Planning & Allocation Commission was Ernest Sharpe, Chairman, Cindy Harrison, Pam Missal, Judith Ortiz, Scott Petrequin, and Allen Smith.

CITIZENS:	50 Present
CLERK:	Robin M. Kenefick
MODERATOR:	Robert Baldwin

The meeting was called to order by First Selectman, Carmen Vance, at 7:35 pm. The Pledge of Allegiance was recited. The meeting was turned over to the Moderator who explained the process and procedure to run the annual Budget meeting and that the vote is by secret ballot. The Moderator then read the legal.

CLAUSE 1: Motion was made by Carmen Vance, First Selectman.

I MOVE that the Town approve the budget for the Fiscal Year 2011 – 2012 as proposed by FIPAC.

Motion was second. The floor was opened for discussion. Carmen Vance spoke first. She hoped everyone here attended the April 13 budget hearing, where a very detailed presentation was made by Francine Coss, Superintendent and Jonathan Luiz, Town Administrator. The Board of Selectmen, Board of Education, and Financial Planning & Allocation Commission worked extremely hard to analyze the budget keeping increases to a minimum resulting in NO increases in taxes. Carmen Vance supports the budget. Discussion continued with a few citizens stating that times are tough and a 0% increase to the budget is still difficult when people are out of work but they were in favor of supporting this budget. Discussion ended and went to a vote.

The Moderator read the original motion to vote on the budget by paper ballot.

Vote YES 60 NO 6 Motion passes.
(Vote consisted of citizens and qualified board members)

The Moderator adjourned the meeting at 8:00 pm.

Respectfully submitted,

Robin M Kenefick

Robin M. Kenefick
Town Clerk

TOWN C COLUMBIA

323 Jonathan Trumbull Highway, Columbia, CT 06237
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FISCAL YEAR 2011 - 2012 BUDGET MEMORANDUM

This document constitutes the proposed Town of Columbia Budget for Fiscal Year (FY) 2011-2012 as established by the Financial Planning and Allocation Commission at its meeting held on April 13, 2011. The Budget is provided to the public in anticipation of the Annual Town Budget Meeting scheduled to take place on Tuesday, May 10, 2011 at 7:30 pm, in the Horace W. Porter School Cafetorium, 3 Schoolhouse Road. For summary purposes, the Budget has been segmented as follows: Resources; Requirements; and Mill Rate.

RESOURCES

Projected revenues for FY '11-'12, other than current property taxes to be raised, total $3,820,677 – an increase of $67,778 or 1.8% from the FY '10-'11. Of the $3,820,677, $117,277 will be allocated from the Town's Undesignated Fund Balance. For budgetary purposes, the Grand List grew 1.24% over the previous year. For FY '11-'12, each mill is projected to generate $520,241 of revenue. The town's Undesignated Fund Balance as of June 30, 2010 was $1,953,256. That figure is projected to rise to $2,264,244 on June 30, 2011.

REQUIREMENTS

Total spending in the proposed FY '11-'12 Budget stands to decrease by 1.5% in comparison to FY '10-'11. The proposed Board of Education FY '11-'12 Operating Budget constitutes a spending increase of $89,003 or 0.8% from FY '10-'11. Specifically, spending rises from $ 11,243,664 to $11,332,667. The increase represents 0.17 mills. The proposed Board of Selectmen FY '11-'12 Operating Budget (including Contingency) calls for an increase of $17,357 or 0.5% from FY '10-'11.[1] Expenditures will increase from $3,295,904 to $3,313,261 – the difference of which is 0.03 mills. Aside from the Board of Education Budget and the Board of Selectmen Budget, FiPAC has put forward the following proposed expenditure budgets: Capital Budget; Debt Service Budget; and Dog Fund Budget. The proposed FY '11-'12 Capital Budget expenditures, which cover the significant capital needs of both the Municipal Government and Board of Education, total $719,667 - a decrease of 30% or $306,004 from FY '10-'11. The proposed Debt Services Budget expenditures of $835,194 are a reduction of by 4.8% or $42,000 over FY '10-'11. The proposed Dog Fund expenditures total $11,732, which is an increase of $306 or 2.7% in comparison to FY '10-'11.

[1] Contingency is a component of the Board of Selectmen Operating Budget. The budget documents contained in this packet will break out Contingency funding from the Board of Selectmen Operating Budget because Operating Budget expenses can be spent or transferred, while Contingency funds can only be transferred – they cannot be spent.

485

MILL RATE

The total amount to be raised by taxes in the proposed FY '11-'12 budget is $ 12,249,723 - an increase of $151,082 from FY '10-'11. FIPAC has proposed that the FY '11-'12 mill rate be set at 23.55. Setting the mill rate at 23.55 will result in a zero percent increase in the mill rate. A zero percent mill rate increase is attributable to the aforementioned growth in the Grand List as well as the aforementioned utilization of $117,277 from the Town's Undesignated Fund Balance. On a home with an assessed value of $200,000, a mill rate of 23.55 would result in a property tax of $4,710 – which constitutes no increase in taxation from FY '10-'11.

Town Columbia
Proposed Annual Town Budget

Fiscal Year July 1, 2011 to June 30, 2012

Table of Contents

Budget Memo.....Page 1

Table of Contents.....Page 3

Operating Expense Budget and Capital Expenditure Budget Summary.....Page 4

Proposed Operating Budget..... Page 7

Schedule of Grants and Subsidies Given by the Town..... Page 17

Capital Projects Reserve Fund..... Page 18

Board of Selectmen Employee Salary Schedule..... Page 20

Town of Columbia Budgeted Revenues..... Page 23

Development of Amount to be Raised by Taxes..... Page 24

FY 11-12

ING EXPENSE AND CAPITAL EXPENDITURE BUDGET SUMMARY

DEPT	DESCRIPTION	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	$ Variance b/t FY 10/11 budget expenditures & 10/11 projected expenditures	FY 11/12 Proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
	GENERAL GOVERNMENT												
110	Town Meeting												
112	Executive and General Admin. Serv												
113	Information Technology												
115	Old Firehouse Blds	3,911	2,400	2,400	2,177	2,400	1,991	-	2,350	(50)	2,350	(50)	-2.1%
116	Chapel on the Green	658,317	697,081	730,071	704,198	755,394	462,331	8,116	713,992	(41,402)	736,360	(19,034)	-2.5%
117	Meeting Place	18,211	17,040	17,040	16,978	19,660	5,342	-	18,660	(1,000)	19,690	30	0.2%
120	Judicial & Legal	6,910	3,790	3,790	2,123	4,123	2,000	200	4,323	200	4,679	556	13.5%
130	Registrar of Voters	2,038	2,100	3,100	2,888	2,250	2,205	-	2,250	-	2,250	-	0.0%
131	Town Treasurer	4,747	2,982	2,982	2,841	3,930	2,016		3,930	-	4,656	726	18.5%
132	Assessment	65,742	50,000	77,000	76,766	40,000	47,796	20,000	80,000	40,000	64,229	24,229	60.6%
133	Tax Collection	13,872	15,361	15,361	8,921	18,995	11,425	268	19,263	268	23,789	4,794	25.2%
134	Public Records Services	11,030	11,408	11,408	11,316	11,258	7,725	-	11,158	(100)	-	(11,258)	-100.0%
135	Financial Planning and Auditing	104,395	107,637	107,637	104,760	107,637	77,682	2,147	112,999	5,362	112,603	4,966	4.6%
136	Finance Department	72,682	71,690	71,690	71,023	72,228	52,671	1,190	73,399	1,171	75,480	3,252	4.5%
140	Tax Review Services	80,024	82,578	89,377	85,069	89,256	56,555	3,527	92,783	3,527	93,980	4,724	5.3%
		18,484	18,943	18,943	17,927	18,943	16,909	-	18,943	-	18,943	-	0.0%
		201,372	201,647	216,647	201,412	230,299	135,291	835	231,134	835	234,696	4,397	1.9%
	HEALTH & HUMAN SERVICES	238	788	788	311	400	279	-	400	-	400	-	0.0%
210	Health Care / Inspect. Services	1,261,973	1,285,445	1,368,234	1,308,710	1,376,773	882,218	36,283	1,385,584	8,811	1,394,105	17,332	1.3%
230	Social Services												
240	Drug & Alcohol Abuse Prevention												
250	Elderly Services (Commission on Agin	24,418	24,500	24,500	24,043	23,971	17,978	-	23,971	-	24,215	244	1.0%
260	Beckish Senior Center	13,392	13,716	14,116	13,525	13,718	7,561	99	13,817	99	14,262	544	4.0%
270	Youth Services	925	871	871	871	850	746	-	850	-	746	(104)	-12.2%
		16,901	16,365	16,365	16,143	17,272	14,221	128	17,382	110	14,416	(2,856)	-16.5%
		87,189	59,870	70,640	66,480	61,741	40,440	3,142	63,910	2,169	67,408	5,667	9.2%
	PUBLIC SAFETY	14,000	14,266	14,266	14,266	14,266	14,266	-	14,266	-	17,082	2,816	19.7%
310	Police Protection	156,825	129,588	140,758	135,328	131,818	95,212	3,369	134,196	2,378	138,129	6,311	4.8%
320	Fire Fighting & Emerg. (Medical Servic												
330	Fire Prevention Services												
345	Emer. Management Director	116,732	123,050	123,050	95,380	103,040	720	-	103,040	-	112,153	9,113	8.8%
350	Lake Management Services	214,016	219,066	219,066	214,835	219,066	163,517	-	218,566	(500)	221,397	2,331	1.1%
		19,864	19,617	20,159	19,813	19,977	13,746	876	20,853	876	20,836	859	4.3%
		2,696	2,750	2,750	2,400	2,750	1,224	48	2,798	48	2,798	48	1.7%
	PUBLIC WORKS	9,168	9,057	9,057	7,027	9,057	6,002	1,007	10,064	1,007	9,399	342	3.8%
410	Public Works Maint. Services	362,476	373,540	374,082	339,455	353,890	185,209	1,931	355,321	1,431	366,583	12,693	3.6%
420	Waste Diposal Services												
440	Street Lighting Services												
		540,498	540,281	540,281	531,047	546,276	382,949	13,340	591,783	45,507	578,718	32,442	5.9%
		197,064	216,472	197,077	175,168	217,892	80,691	1,289	216,181	(1,711)	191,418	(26,474)	-12.2%
	LAND USE SERVICES	15,125	16,000	21,000	18,394	20,000	11,457	-	20,000	-	20,000	-	0.0%
510	Planning and Zoning Services	752,687	772,753	758,358	724,609	784,168	475,097	14,629	827,964	43,796	790,136	5,968	0.8%
520	Inland Wetland Commission												
530	Building Services												
540	Conservation and Agricultural	37,756	43,054	43,054	27,999	37,655	18,481	232	37,752	97	39,848	2,193	5.8%
550	Zoning Appeals Services	14,813	17,572	17,572	12,822	17,572	8,795	265	17,837	265	18,108	536	3.1%
560	Building Appeal Services	34,038	27,223	36,189	35,422	27,223	19,237	3,989	31,212	3,989	28,127	904	3.3%
570	Land Use Department	683	1,630	1,630	656	1,630	416	-	1,630	-	1,630	-	0.0%
		1,340	1,530	1,530	1,043	1,530	416	-	1,530	-	1,530	-	0.0%
		-	140	140	-	140	-	-	140	-	140	-	0.0%
	RECREATION	55,209	51,020	51,020	49,155	54,872	32,189	986	65,858	10,986	56,366	1,494	2.7%
610	Public Celebrations	143,839	142,169	151,135	127,097	140,622	79,534	5,472	155,959	15,337	145,749	5,127	3.6%
620	Library Services												
630	Lake Management Advisory Committe												
640	Beach Services	4,450	5,050	5,050	3,265	5,050	820	-	5,050	-	4,700	(350)	-6.9%
650	Camp Services	291,708	291,708	291,708	291,708	300,460	225,345	-	300,460	-	305,229	4,769	1.6%
660	Recreation Area Operations	3,462	5,450	5,450	2,091	5,450	1,856	-	5,450	-	5,450	-	0.0%
670	Recreation	46,184	36,787	36,787	28,778	36,525	17,390	-	33,625	(2,900)	36,016	(509)	-1.4%
		-	36,952	17,037	16,477	-	-	-	-	-	-	-	0.0%
		4,607	5,450	7,450	5,628	5,450	2,510	-	3,950	(1,500)	5,450	-	0.0%
	Board men Total	25,676	37,725	37,725	35,860	37,586	24,572	857	38,443	857	36,714	(872)	-2.3%
		376,087	419,122	401,207	383,807	390,521	272,493	857	386,978	(3,543)	393,559	3,038	0.8%
		3,053,887	3,122,617	3,193,773	3	3,177,792	1,989,763	62,541	3,246,002	68,210	3,228,261	169	1.6%

'Y 11-12 OPERATING EXPENSE AND C TAL EXPENDITURE BUDGET SUMMAF

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	$ Variance b/t FY 10/11 budget expenditures & 10/11 projected expenditures	FY 11/12 Proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
	BOARD OF EDUCATION													
111	Certified Salaries	4,365,530	4,223,685	4,392,954	4,029,153	3,990,640	3,799,787	2,041,064	-	3,799,787	-	3,974,072	174,285	4.6%
112	Noncertified Salaries	852,942	877,646	827,275	827,275	862,095	804,958	477,655	-	804,958	-	870,905	65,947	8.2%
210	Health Benefits	1,119,543	1,060,823	1,084,849	1,084,849	1,041,478	1,149,858	758,547	-	1,149,858	-	988,257	(161,601)	-14.1%
211	Life Insurance	9,600	7,690	8,000	8,000	6,882	9,200	5,096	-	9,200	-	9,763	563	6.1%
213	FICA - (Social Security)	81,515	75,713	77,439	77,439	61,208	49,907	33,996	-	49,907	-	51,452	1,545	3.1%
214	Medicare	73,937	71,766	65,846	65,846	69,114	72,044	35,917	-	72,044	-	64,528	(7,516)	-10.4%
250	Unemployment	1,000	26,784	25,000	25,000	53,024	117,200	24,941	-	117,200	-	79,330	(37,870)	-32.3%
260	Worker's Compensation	27,804	23,782	26,720	26,720	25,697	27,522	18,927	-	27,522	-	27,522	-	0.0%
290	Other Benefits	87,810	90,030	78,464	78,464	83,473	41,359	66,354	-	41,359	-	126,488	85,129	205.8%
300	Cafeteria Expenses	-	14,602	-	-	7,919	-	6,083	-	-	-	9,171	9,171	100.0%
310	Board of Education Expenses	19,000	172,747	19,000	19,000	37,827	19,000	29,380	-	19,000	-	37,223	18,223	95.9%
320	Instructional Improvement	15,000	6,317	12,000	12,000	10,247	17,516	6,139	-	17,516	-	18,016	500	2.9%
330	Professional Services	151,121	191,495	177,652	177,652	249,377	271,220	121,743	-	271,220	-	287,219	15,999	5.9%
340	Technical/Contracted Services	34,200	38,974	37,600	37,600	43,172	45,486	25,370	-	45,486	-	91,442	45,956	101.0%
411	Water/Air Testing and Sewage	5,000	5,398	3,000	3,000	1,840	5,400	2,610	-	5,400	-	5,400	-	0.0%
421	Sanitary Refuse	8,156	7,537	7,900	7,900	7,566	7,900	5,496	-	7,900	-	8,137	237	3.0%
422	Snow Plowing	4,800	4,800	4,800	4,800	4,800	4,800	5,216	-	4,800	-	-	(4,800)	-100.0%
430	Repairs and Maintenance	33,564	33,598	20,000	20,000	60,229	11,000	21,691	-	11,000	-	23,890	12,890	117.2%
440	Copier Rental and Usage	44,000	42,463	45,000	45,000	41,114	43,800	63,537	-	43,800	-	58,832	15,032	34.3%
510	Student Transportation	795,576	686,827	720,384	720,384	674,192	763,621	444,464	-	763,621	-	848,960	85,339	11.2%
520	Property Insurance	36,000	34,933	36,000	36,000	35,179	37,080	26,486	-	37,080	-	38,934	1,854	5.0%
530	Telephone	13,000	12,809	13,000	13,000	10,731	13,390	7,285	-	13,390	-	14,059	669	5.0%
531	Postage	8,000	6,893	8,000	8,000	6,532	4,000	4,010	-	4,000	-	4,200	200	5.0%
540	Advertising	4,000	1,596	4,000	4,000	245	-	406	-	-	-	-	-	0.0%
560	Tuition	3,032,849	3,107,444	3,175,457	3,175,457	2,967,920	3,419,218	1,958,211	-	3,074,218	(345,000)	3,155,508	(263,710)	-7.7%
580	Travel	4,000	3,886	4,000	4,000	2,541	2,900	1,761	-	2,900	-	3,000	100	3.4%
593	Testing	7,000	3,602	7,000	7,000	98	-	-	-	-	-	-	-	0.0%
610	Supplies	111,604	90,048	81,600	81,600	55,292	133,824	45,940	-	133,824	-	98,236	(35,588)	-26.6%
613	Custodial Supplies	16,500	16,970	16,995	16,995	26,152	16,995	9,622	-	16,995	-	17,505	510	3.0%
622	Electricity	115,763	109,479	119,411	119,411	109,487	125,382	59,695	-	125,382	-	129,143	3,761	3.0%
623	Propane Gas	1,600	2,878	1,600	1,600	2,764	1,760	2,244	-	1,760	-	1,848	88	5.0%
624	Heating Oil	119,136	109,182	62,446	62,446	59,261	70,680	32,943	-	70,680	-	95,190	24,510	34.7%
626	Diesel Fuel	115,317	111,172	63,285	63,285	48,697	55,660	30,424	-	55,660	-	77,050	21,390	38.4%
640	Software	25,500	45,499	25,500	25,500	28,113	25,500	23,560	-	25,500	-	29,050	3,550	13.9%
641	Textbooks/Workbooks	38,600	58,211	34,050	34,050	29,579	56,320	12,916	-	56,320	-	49,092	(7,228)	-12.8%
642	Library Books	5,000	4,361	5,000	5,000	5,399	2,500	2,360	-	2,500	-	2,500	-	0.0%
643	Periodicals	8,700	7,216	5,600	5,600	1,898	-	1,203	-	-	-	725	725	100.0%
730	Equipment	26,000	38,292	13,500	13,500	12,134	10,750	6,085	-	10,750	-	21,800	11,050	102.8%
810	Dues and Fees	13,000	14,665	10,200	10,200	15,196	6,127	10,446	-	6,127	-	14,220	8,093	132.1%
	Board of Education Total	11,431,667	11,441,812	11,320,527	10,956,726	10,749,111	11,243,664	6,429,823	-	10,898,664	(345,000)	11,332,667	89,003	0.8%

489

FY 11-12 OPERATING EXPENSE AND CAPITAL EXPENDITURE BUDGET SUMMARY

DEPT DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	$ Variance b/t FY 10/11 budget expenditures & 10/11 projected expenditures	FY 11/12 Proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
Board of Selectmen's Budget	3,211,637	3,053,887	3,122,617	3,193,773	3,019,006	3,177,792	1,989,763	62,541	3,246,002	68,210	3,228,261	50,469	1.6%
Contingency	83,443	4,933	80,277	4,816	-	118,112	-	(32,386)		(118,112)	85,000	(33,112)	-28.0%
Debt Service	960,533	960,533	919,133	919,133	919,133	877,194	78,596		877,194	-	835,194	(42,000)	-4.8%
Board of Education's Budget	11,431,667	11,441,812	11,320,527	10,956,726	10,749,111	11,243,664	6,429,823		10,898,664	(345,000)	11,332,667	89,003	0.8%
TOTAL GENERAL FUND 10	15,687,280	15,461,165	15,442,554	15,074,448	14,687,250	15,416,762	8,498,182	30,155	15,021,860	(394,902)	15,481,122	64,360	0.4%
TOTAL TRANSFERS OUT	15,796	203,294	174,413	329,076	329,076	434,778	434,900	152	434,930	152	589,278	154,500	35.5%
TOTAL GENERAL FUND & TRANSFERS	15,703,076	15,664,459	15,616,967	15,403,524	15,016,326	15,851,540	8,933,082	30,307	15,456,790	(394,750)	16,070,400	218,860	1.4%
Capital Fund	202,527	120,336	437,830	437,830	587,744	1,025,671	689,911		964,975	(60,696)	719,667	(306,004)	-29.8%
Dog Fund	12,296	10,731	11,393	11,393	10,680	11,426	8,092	152	12,134	708	11,732	306	2.7%
Open Space Land Acquisition	-	-	-	-	-	-	-		-	-	-	-	0.0%
Internal Service Fund	3,500	16,000	-	-	-	10,000	-		-	-	5,000	(5,000)	-50.0%
Sr. Center Fund						-	234	(2,732)	234	234			
TOTAL ALL FUNDS ABOVE	15,921,399	15,811,526	16,066,190	15,852,747	15,614,750	16,898,637	9,631,085	30,459	16,433,899	(454,504)	16,806,799	(91,838)	-0.5%

SUMMARY OF FISCAL YEAR 2011 - 2012 TRANSFERS AS REQUIRED BY AN ADOPTED BUDGET

TRANSFERS FROM	TRANSFERS TO					TRANSFERS FROM TOTAL
	General Fund	Capital Projects	Dog Fund	Open Space Fund	Int. Service Fund	
General Fund		570,278	9,000		10,000	589,278
Capital Projects						0
Dog Fund						0
Town Aid Rd. Fund		0				0
Open Space Fund						0
Int. Service Fund						0
Land Preservation		21,064				21,064
TOTAL	0	591,342	9,000	0	10,000	610,342

490

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
110	TOWN MEETING												
110	Postage	1,050	1,459	1,050	1,050	875	-	-	-	-	-	-	0.00%
120	Telephone/Communication	-		-	-	-	1,400	1,350		1,350	1,350	(50)	-3.57%
130	Legal Notices	600	1,499	600	600	1,302	1,000	641	-	1,000	1,000	-	0.00%
520	Printing	750	953	750	750	-	-	-	-	-	-	-	0.00%
		2,400	3,911	2,400	2,400	2,177	2,400	1,991	-	2,350	2,350	(50)	-2.08%
112	EXECUTIVE AND GENERAL ADMINISTRATIVE SERVICES												
10	Salaries & Wages	127,708	118,298	121,891	126,391	123,506	131,891	92,674	2,447	134,338	137,022	5,131	3.89%
20	Payroll Taxes	96,500	90,224	96,500	96,000	95,896	100,000	61,307	-	100,000	102,000	2,000	2.00%
22	Unemployment Compensation	3,135	4,704	3,135	18,635	14,702	3,135	3,135	5,000	8,135	5,000	1,865	59.49%
30	Worker's Compensation	42,000	32,395	45,360	44,268	35,716	48,000	29,422	-	38,000	30,000	(18,000)	-37.50%
40	Group Insurance	281,806	235,551	245,265	216,570	220,283	282,056	154,352	-	250,000	266,408	(15,648)	-5.55%
50	Pension	72,000	69,659	72,000	111,685	111,685	72,000	48,352	-	72,000	73,500	1,500	2.08%
60	Def Comp Match	22,000	20,008	25,000	25,000	23,174	25,000	14,833	-	25,000	25,000	-	0.00%
110	Postage	1,750	1,747	1,750	1,750	1,750	1,750	1,017	-	1,750	1,750	-	0.00%
120	Telephone/Communication	7,100	7,850	7,000	7,000	6,488	7,000	4,075	-	7,000	7,720	720	10.29%
130	Legal Notices	500	202	500	500	327	500	1,169	669	1,169	500	-	0.00%
140	Advertising	1,200	218	800	2,800	2,372	800	800	-	800	800	-	0.00%
230	Electricity	12,100	16,600	15,754	15,754	15,374	15,754	10,413	-	15,754	14,000	(1,754)	-11.13%
240	Fuel	5,100	7,547	4,380	4,380	4,085	5,000	3,061	-	5,000	6,246	1,246	24.92%
300	General Supplies	2,750	2,750	2,750	2,922	2,725	2,750	920	-	2,750	2,750	-	0.00%
420	Grants & Subsidies	3,900	3,900	3,900	3,900	2,550	5,900	5,900	-	5,900	6,200	300	5.08%
421	Town Historian	375	10	200	200	34	200	144	-	200	250	50	25.00%
422	Economic Dev Committee	1,500	1,419	418	418	324	418	235	-	418	418	-	0.00%
460	Commercial Insurance	34,500	27,434	36,225	36,225	28,821	38,037	19,653	-	31,037	41,200	3,163	8.32%
500	Professional/Technical	4,500	4,495	2,500	1,920	1,920	2,500	922	(500)	2,000	2,000	(500)	-20.00%
515	Contracted Services	1,500	1,863	400	1,900	1,253	400	387	500	887	1,800	1,400	350.00%
520	Printing	1,200	1,186	1,200	926	916	1,200	446	-	1,200	700	(500)	-41.67%
550	Miscellaneous Services & Chgs	400	255	400	400	386	550	-	-	550	250	(300)	-54.55%
600	Repairs & Maintenance	300	289	100	100	-	100	29	-	100	100	-	0.00%
610	Farmers Market Exps.	1,200	1,138	1,200	700	688	1,200	791	-	792	1,200	-	0.00%
710	Professional Improvement	400		100	600	100	500	225	-	500	500	-	0.00%
720	Professional Dues	9,346	8,442	7,853	7,853	7,853	7,853	7,812	-	7,812	8,146	293	3.73%
750	Conferences/Seminars	1,000	80	100	600	595	500	252	-	500	500	-	0.00%
770	Transportation	4,000	53	400	674	674	400	5	-	400	400	-	0.00%
811	Machinery/Equip.<5000	400		-	-	-	-	-	-	-	-	-	0.00%
		740,170	658,317	697,081	730,071	704,198	755,394	462,331	8,116	713,992	736,360	(19,034)	-2.52%
113	INFORMATION/TECHNOLOGY												
120	Telephone	-		-	-		-	-	-	-	-	-	0.00%
300	Gen. Supplies	1,200	228	1,200	1,200	1,200	-	-	-	-	-	-	0.00%
500	Professional/Technical	26,300	12,984	10,840	9,840	9,840	12,740	1,183	-	11,740	12,740	-	0.00%
600	Repairs/Maintenance	1,000		5,000	6,000	5,938	6,920	4,159	-	6,920	6,950	30	0.43%
710	Professional Improvement	1,000		-	-	-	-	-	-	-	-	-	0.00%
811	Machinery/Equipment <$5000	-	4,999	-	-		-	-	-	-	-	-	0.00%
		29,500	18,211	17,040	17,040	16,978	19,660	5,342	-	18,660	19,690	30	0.15%

491

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
115	OLD FIREHOUSE BLDG												
120	Telephone	550	486	240	490	452	300	264	200	500	456	156	52.00%
230	Electricity	1,200	1,362	1,550	1,550	1,270	1,550	660	-	1,550	1,100	(450)	-29.03%
240	Fuel	2,805	5,062	2,000	1,750	401	2,273	1,076	-	2,273	3,123	850	37.40%
515	Contracted Services	-		-	-		-	-	-	-	-	-	0.00%
600	Repairs	-		-	-		-	-	-	-	-	-	0.00%
		4,555	6,910	3,790	3,790	2,123	4,123	2,000	200	4,323	4,679	556	13.49%
116	CHAPEL ON THE GREEN												
230	Electricity	2,200	2,038	2,100	3,100	2,888	2,250	2,205	-	2,250	2,250	-	0.00%
600	Repairs	-		-	-		-	-	-	-	-	-	0.00%
		2,200	2,038	2,100	3,100	2,888	2,250	2,205	-	2,250	2,250	-	0.00%
117	MEETING PLACE												
120	Telephone	400	400	480	390	366	480	245	-	480	450	(30)	-6.25%
230	Electricity	750	697	750	750	634	750	479	-	750	750	-	0.00%
240	Fuel	1,650	3,650	1,752	1,842	1,841	2,000	1,292	-	2,000	2,756	756	37.80%
515	Contracted Services	-		-	-	-	550	-	-	550	550	-	0.00%
600	Repairs & Maintenance	-		-	-	-	150	-	-	150	150	-	0.00%
		2,800	4,747	2,982	2,982	2,841	3,930	2,016	-	3,930	4,656	726	18.47%
120	JUDICIAL & LEGAL												
500	Professional/Technical	42,000	65,742	50,000	77,000	76,766	40,000	47,796	20,000	80,000	64,229	24,229	60.57%
		42,000	65,742	50,000	77,000	76,766	40,000	47,796	20,000	80,000	64,229	24,229	60.57%
130	REGISTRAR OF VOTERS												
10	Salaries & Wages	13,066	8,177	9,990	9,990	5,305	9,990	6,074	268	10,258	10,396	406	4.06%
16	Election Workers	4,964	3,256	2,440	2,440	1,031	3,754	3,308	-	3,754	3,695	(59)	-1.57%
110	Postage	840	429	630	630	501	506	69	-	506	520	14	2.77%
130	Legal Notices	75	36	-	-	-	100	98	-	100	700	600	600.00%
300	General Supplies	2,622	1,922	2,200	2,200	2,058	4,565	1,465	(392)	4,173	7,180	2,615	57.28%
515	Contracted Services							287	287	287	600		0.00%
550	Miscellaneous Services & Chgs	250	87	-	-		-	105	105	105	125	125	0.00%
600	Repairs & Maintenance	1,400		-	-		-	-	-	-	573	573	0.00%
750	Conferences/Seminars	450	(35)	-	-		-	-	-	-	-	-	0.00%
770	Transportation	202		101	101	26	80	19	-	80	-	(80)	-100.00%
811	Mach/Equip <$5000	-		-	-		-	-	-	-	-	-	0.00%
		23,869	13,872	15,361	15,361	8,921	18,995	11,425	268	19,263	23,789	4,794	25.24%
131	TOWN TREASURER												
10	Salaries & Wages	11,158	10,941	11,158	11,158	11,156	11,158	7,725	-	11,158	-	(11,158)	-100.00%
300	General Supplies	150		150	150	150	100	-	-	100	-	(100)	-100.00%
550	Miscellaneous Services & Chgs	100	85	100	100	10	-	-	-	(100)	-	-	0.00%
811	Equipment <$5000	150	4	-	-	-	-	-	-	-	-	-	0.00%
		11,558	11,030	11,408	11,408	11,316	11,258	7,725	-	11,158	-	(11,258)	-100.00%

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
132	ASSESSMENT												
10	Salaries & Wages	87,032	85,217	87,038	87,038	85,806	87,038	60,676	1,747	92,000	90,570	3,532	4.06%
110	Postage	1,266	1,218	1,249	1,049	240	1,216	1,067	-	1,216	1,200	(16)	-1.32%
130	Legal Notices	480	246	480	280	244	250	412	279	529	630	380	152.00%
300	General Supplies	2,500	2,446	2,500	2,500	2,412	2,309	673	(279)	2,030	2,520	211	9.14%
500	Professional/Technical	11,800	11,800	12,475	12,475	12,475	12,700	13,024	400	13,100	13,900	1,200	9.45%
520	Printing	330	268	330	130	114	250	114	-	250	250	-	0.00%
710	Professional Improvement	1,558	-	900	900	790	900	403	-	900	900	-	0.00%
720	Professional Dues	540	1,056	540	540	390	490	375	-	490	355	(135)	-27.55%
750	Conferences/Seminars	560	420	560	560	530	560	251	-	560	120	(440)	-78.57%
770	Transportation	1,565	195	1,565	2,165	1,759	1,924	687	-	1,924	2,158	234	12.16%
831	Furniture & Fixtures <$5000	-	1,529	-	-		-	-	-	-	-	-	0.00%
		107,631	104,395	107,637	107,637	104,760	107,637	77,682	2,147	112,999	112,603	4,966	4.61%
133	TAX COLLECTION												
10	Salaries & Wages	61,696	59,020	58,594	58,594	58,250	58,515	40,279	1,190	59,705	60,893	2,378	4.06%
110	Postage	4,400	4,356	4,020	4,020	3,915	4,212	4,117	-	4,212	4,212	-	0.00%
130	Legal Notices	855	810	855	855	812	855	693	-	855	897	42	4.91%
300	General Supplies	945	945	674	674	659	674	560	-	674	674	-	0.00%
500	Professional/Technical	5,550	5,500	5,750	5,750	5,750	5,875	5,875	-	5,856	6,275	400	6.81%
505	State DMV Fee	1,000	981	1,000	1,000	976	974	974	-	974	1,248	274	28.13%
520	Printing	700	633	225	225	205	225	48	-	225	450	225	100.00%
710	Professional Improvement	360	-	-	-		260	-	-	260	260	-	0.00%
720	Professional Dues	115	95	90	95	95	90	75	-	90	90	-	0.00%
750	Conferences/Seminars	265	108	160	160	148	200	50	-	200	200	-	0.00%
770	Transportation	482	234	322	317	213	348	-	-	348	281	(67)	-19.25%
		76,368	72,682	71,690	71,690	71,023	72,228	52,671	1,190	73,399	75,480	3,252	4.50%
134	PUBLIC RECORDS SERVICES												
10	Salaries & Wages	75,275	69,872	69,448	76,247	76,247	75,277	52,839	3,527	78,804	79,078	3,801	5.05%
110	Postage	1,510	1,285	1,342	1,342	969	1,421	365	-	1,421	1,421	-	0.00%
130	Legal Notices	1,613	58	1,417	2,392	2,354	1,753	297	-	1,753	1,824	71	4.05%
300	General Supplies	4,046	2,930	3,641	2,941	1,794	3,741	1,102	-	3,741	3,741	-	0.00%
500	Professional/Technical	4,265	3,833	3,838	3,838	2,771	3,955	952	-	3,955	4,040	85	2.15%
515	Contracted Services	600	170	540	540	133	540	-	-	540	540	-	0.00%
550	Misc. Services & Chgs	300	164	270	270	58	270	80	-	270	270	-	0.00%
600	Repairs & Maintenance	200	122	200	200	-	200	-	-	200	300	100	50.00%
630	Rental	297	268	297	297	276	297	-	-	297	342	45	15.15%
710	Professional Improvement	400	200	400	400	-	600	300	-	600	1,200	600	100.00%
720	Professional Dues	320	180	205	205	120	205	130	-	205	265	60	29.27%
750	Conferences/Seminars	750	615	675	400	248	675	330	-	675	675	-	0.00%
770	Transportation	339	327	305	305	99	322	160	-	322	284	(38)	-11.80%
811	Equipment <5000.00	-	-	-	-			-	-	-	-	-	0.00%
		89,915	80,024	82,578	89,377	85,069	89,256	56,555	3,527	92,783	93,980	4,724	5.29%

493

FY 11-12 OPERATING BUDGET (Detailed)

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135	FINANCIAL PLANNING AND AUDITING												
10	Salaries & Wages	997	145	-	-		-	-		-	-	-	0.00%
110	Postage	350	323	350	476		350	-	-	350	350	-	0.00%
130	Legal Notices	100	-	100	100		100	-	-	100	100	-	0.00%
500	Professional/Technical	20,885	18,016	18,093	18,093	17,913	18,093	16,909	-	18,093	18,093	-	0.00%
520	Printing	400	-	400	274	14	400	-	-	400	400	-	0.00%
		22,732	18,484	18,943	18,943	17,927	18,943	16,909	-	18,943	18,943	-	0.00%
136	FINANCE DEPARTMENT												
10	Salaries & Wages	182,690	161,033	171,147	121,147	113,629	191,449	120,305	835	192,284	200,046	8,597	4.49%
110	Postage	2,500	2,446	2,000	2,000	1,969	2,500	950	-	2,500	2,500	-	0.00%
120	Telephone	1,500	1,398	1,500	1,500	1,060	1,500	843	-	1,500	1,500	-	0.00%
230	Electricity	-	-	-	-	-	5,000	-	-	5,000	-	(5,000)	-100.00%
300	General Supplies	3,600	2,674	3,000	3,000	2,634	3,000	248	-	3,000	3,250	250	8.33%
500	Professional/Technical	20,850	31,612	22,000	87,000	81,796	22,000	12,461	-	22,000	22,000	-	0.00%
515	Contracted Services	400	141	400	400	78	500	63	-	500	1,050	550	110.00%
520	Printing	100	-	-	-		-	-	-	-	-	-	0.00%
550	Misc Svc/Charges	75	-	50	50		50	15	-	50	150	100	200.00%
600	Repairs/Maintenance	400	90	-	-		100	-	-	100	100	-	0.00%
710	Professional Improvement	1,200	28	600	600		1,000	-	-	1,000	800	(200)	-20.00%
720	Professional Dues	1,200	730	500	500	160	1,000	160	-	1,000	1,000	-	0.00%
750	Conferences/Seminars	500	45	250	250		500	-	-	500	700	200	40.00%
770	Transportation	200	175	200	200	86	200	106	-	200	400	200	100.00%
811	Mach/Equip <$5000	1,000	1,000	-	-		1,500	140	-	1,500	1,200	(300)	-20.00%
		216,215	201,372	201,647	216,647	201,412	230,299	135,291	835	231,134	234,696	4,397	1.91%
140	TAX REVIEW SERVICES												
10	Salaries & Wages	765	41	488	488	117	-	-	-	-	-	-	0.00%
110	Postage	150	96	50	50	-	50	44	-	50	50	-	0.00%
130	Legal Notices	250	101	250	250	194	250	235	-	250	250	-	0.00%
710	Professional Improvement	80		-	-		100	-	-	100	100	-	0.00%
		1,245	238	788	788	311	400	279	-	400	400	-	0.00%
210	HEALTH CARE / INSPECT. SERVICES												
500	Professional/Technical	24,500	24,418	24,500	24,500	24,043	23,971	17,978	-	23,971	24,215	244	1.02%
		24,500	24,418	24,500	24,500	24,043	23,971	17,978	-	23,971	24,215	244	1.02%
230	SOCIAL SERVICES												
10	Salaries & Wages	4,968	4,968	4,966	5,766	5,175	4,968	2,690	99	5,067	5,512	544	10.95%
300	General Supplies	200		200	-		-	-	-	-	-	-	0.00%
550	Professional/Technical	9,000	8,350	8,350	8,350	8,350	8,350	4,871	-	8,350	8,350	-	0.00%
770	Transportation	100	74	200	-		400	-	-	400	400	-	0.00%
		14,268	13,392	13,716	14,116	13,525	13,718	7,561	99	13,817	14,262	544	3.97%
240	DRUG & ALCOHOL ABUSE PREV.												
420	Grants	925	925	871	871	871	850	746	-	850	746	(104)	-12.24%
		925	925	871	871	871	850	746	-	850	746	(104)	-12.24%

FY 11-12 OPERATING BUDGET (Detailed)

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250	ELDERLY SERVICES (Commission On Aging)												
110	Postage	150		75	50	-	75	-	-	75	75	-	0.00%
300	General Supplies	100		50	75	-	50	-	-	50	50	-	0.00%
420	Grants & Subsidies	15,363	15,363	14,990	14,990	14,990	15,897	12,884	-	15,879	13,041	(2,856)	-17.97%
540	Celebration	2,000	1,538	1,250	1,250	1,153	1,250	1,337	128	1,378	1,250	-	0.00%
770	Transportation	-		-	-		-	-	-	-	-	-	0.00%
		17,613	16,901	16,365	16,365	16,143	17,272	14,221	128	17,382	14,416	(2,856)	-16.54%
260	BECKISH SENIOR CENTER												
10	Salaries & Wages	58,324	54,222	34,272	40,069	40,069	35,861	21,992	142	36,003	36,281	420	1.17%
110	Postage	1,882	1,446	925	1,025	800	1,039	68	-	1,039	200	(839)	-80.75%
120	Telephone	2,450	2,603	2,000	3,000	2,653	2,424	1,462	-	2,424	1,488	(936)	-38.61%
230	Electricity	9,562	9,329	11,000	11,226	11,226	11,000	8,325	3,000	14,000	13,820	2,820	25.64%
240	Fuel	10,817	15,216	8,500	11,500	8,817	8,500	6,909	-	8,500	12,931	4,431	52.13%
300	General Supplies	1,000	946	1,000	1,000	1,000	1,000	896	-	1,000	1,000	-	0.00%
515	Contracted Services	650	947	708	708	708	708	324	-	708	1,000	292	41.24%
520	Printing	2,728	1,891	100	-		100	-	-	100	-	(100)	-100.00%
550	Misc. Services & Chgs	500	440	965	739	295	809	414	-	809	188	(621)	-76.76%
710	Professional Improvement	235		200	200		100	50	-	100	100	-	0.00%
720	Professional Dues	210	95	200	200		200	-	-	200	200	-	0.00%
770	Transportation	4,100	54	-	-		-	-	-	-	200	200	0.00%
811	Mach / Equip < $5000	-		-	973	912	-	-	-	(973)	-	-	0.00%
		92,458	87,189	59,870	70,640	66,480	61,741	40,440	3,142	63,910	67,408	5,667	9.18%
270	YOUTH SERVICES												
420	Grants & Subsidies	14,000	14,000	14,266	14,266	14,266	14,266	14,266	-	14,266	17,082	2,816	19.74%
		14,000	14,000	14,266	14,266	14,266	14,266	14,266	-	14,266	17,082	2,816	19.74%
310	POLICE PROTECTION												
120	Telecommunications	1,450	1,040	1,450	1,450	1,297	1,450	720	-	1,450	1,450	-	0.00%
300	General Supplies	400		400	400		400	-	-	400	-	(400)	-100.00%
500	Professional/Technical	120,500	115,692	121,000	121,000	94,083	100,990	-	-	100,990	110,703	9,713	9.62%
550	Miscellaneous Services & Chgs	200		200	200		200	-	-	200	-	(200)	-100.00%
		122,550	116,732	123,050	123,050	95,380	103,040	720	-	103,040	112,153	9,113	8.84%
320	FIRE FIGHTING AND EMERGENCY (Medical Services)												
10	Salaries & Wages	-		-	-	-	-	-	-	-	-	-	0.00%
30	Worker's Comp. Insurance	9,371	6,671	7,700	7,700	7,205	7,700	5,402	-	7,200	7,500	(200)	-2.60%
420	Grants & Subsidies	181,800	181,800	181,800	181,800	181,800	181,800	136,350	-	181,800	183,750	1,950	1.07%
500	Professional/Technical	26,500	25,545	29,566	29,566	25,830	29,566	21,765	-	29,566	30,147	581	1.97%
		217,671	214,016	219,066	219,066	214,835	219,066	163,517	-	218,566	221,397	2,331	1.06%
330	FIRE PREVENTION SERVICES												
10	Salaries & Wages	18,777	18,777	18,777	18,777	18,777	18,777	12,766	376	19,153	19,536	759	4.04%
110	Postage	32		-	-		-	-	-	-	-	-	0.00%
120	Telephone/Communications	160	176	40	157	7	-	-	-	-	-	-	0.00%
300	General Supplies	250	218	-	-		-	-	-	-	-	-	0.00%
710	Professional Improvement	400	90	200	200	200	600	295	-	600	600	-	0.00%
720	Professional Dues	250	250	200	125	125	200	190	-	200	200	-	0.00%
770	Transportation	600	353	400	900	704	400	495	500	900	500	100	25.00%
		20,469	19,864	19,617	20,159	19,813	19,977	13,746	876	20,853	20,836	859	4.30%

495

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
345	EMER. MANAGEMENT DIRECTOR												
10	Salaries	2,400	2,400	2,400	2,400	2,400	2,400	1,224	48	2,448	2,448	48	2.00%
110	Postage	50	36	50	50		50	-	-	50	50	-	0.00%
300	General Supplies	200	193	100	100		100	-	-	100	100	-	0.00%
500	Professional/Technical	200		50	50		50	-	-	50	50	-	0.00%
770	Transportation	300	67	150	150		150	-	-	150	150	-	0.00%
		3,150	2,696	2,750	2,750	2,400	2,750	1,224	48	2,798	2,798	48	1.75%
350	LAKE MANAGEMENT SERVICES												
10	Salaries & Wages	6,532	6,165	6,532	6,532	5,749	6,532	3,349	-	6,532	6,799	267	4.09%
120	Telephone/Communication	225		225	225	166	225	94	-	225	300	75	33.33%
300	General Supplies	600		600	600	311	600	552	-	600	600	-	0.00%
520	Printing	500	500	500	500		500	-	-	500	500	-	0.00%
550	Misc. Services & Chgs	200	62	200	200		200	-	-	200	200	-	0.00%
600	Repairs & Maintenance	1,000	2,441	1,000	1,000	801	1,000	2,007	1,007	2,007	1,000	-	0.00%
		9,057	9,168	9,057	9,057	7,027	9,057	6,002	1,007	10,064	9,399	342	3.78%
410	PUBLIC WORKS MAINT. SERVICES												
10	Salaries & Wages	326,973	326,887	339,578	340,268	340,268	339,578	232,974	10,307	349,885	356,073	16,495	4.86%
11	Salaries & Wages-OT	29,647	27,274	27,833	17,483	17,170	27,833	27,198	-	30,000	30,707	2,874	10.33%
120	Telephone	2,805	2,730	2,220	2,362	2,679	2,220	2,154	-	2,220	3,096	876	39.46%
230	Electricity	3,600	4,600	4,200	4,340	4,339	4,200	3,139	-	4,200	4,200	-	0.00%
240	Fuel	42,025	55,525	32,975	32,975	32,080	37,250	15,107	-	37,250	46,897	9,647	25.90%
300	General Supplies	6,050	5,657	6,050	5,737	4,342	6,520	4,134	-	6,520	7,620	1,100	16.87%
500	Professional/Technical	1,080	383	4,000	3,700	3,512	4,000	220	-	4,000	4,900	900	22.50%
515	Contracted Services	26,432	24,606	26,450	26,450	25,897	28,450	13,402	-	48,450	29,450	1,000	3.51%
600	Repairs & Maintenance	57,275	74,631	77,575	80,592	74,925	76,625	70,181	-	86,625	74,925	(1,700)	-2.22%
610	Bldgs/Grounds Rep/Maint	14,500	15,203	14,800	21,913	21,913	15,000	10,630	1,733	16,733	16,750	1,750	11.67%
630	Rental	3,700	2,757	3,700	3,700	3,407	3,700	3,346	1,300	5,000	3,700	-	0.00%
710	Professional Development	900	245	900	760	515	900	464	-	900	400	(500)	-55.56%
770	Transportation	-		-	-		-	-	-	-	-	-	0.00%
		514,987	540,498	540,281	540,281	531,047	546,276	382,949	13,340	591,783	578,718	32,442	5.94%
420	WASTE DISPOSAL SERVICES												
10	Salaries & Wages	32,250	32,250	22,812	23,701	23,701	23,105	16,206	1,289	24,394	25,073	1,968	8.52%
11	Salries & Wages-OT	-		2,824	2,324	1,749	2,059	809	-	2,059	1,959	(100)	-4.86%
110	Postage	300	294	300	300	300	450	1,343	2,000	2,450	450	-	0.00%
230	Electricity	1,200	1,280	4,500	4,111	1,618	5,700	1,315	-	2,700	3,000	(2,700)	-47.37%
300	General Supplies	750	1,189	750	750	180	1,500	994	2,000	3,500	750	(750)	-50.00%
500	Professional /Technical	197,500	157,289	175,000	155,605	142,247	171,942	58,300	(4,000)	167,942	150,000	(21,942)	-12.76%
515	Contracted Services	4,936	4,762	4,936	4,936	4,936	4,936	224	-	4,936	3,936	(1,000)	-20.26%
520	Printing										450	450	0.00%
600	Repairs & Maintenance	350		350	350	341	1,000	-	-	1,000	1,000	-	0.00%
630	Rental	-		5,000	5,000	96	7,200	1,500	-	7,200	4,800	(2,400)	-33.33%
		237,286	197,064	216,472	197,077	175,168	217,892	80,691	1,289	216,181	191,418	(26,474)	-12.15%
440	STREET LIGHTING SERVICES												
230	Electricity	10,980	15,125	16,000	21,000	18,394	20,000	11,457	-	20,000	20,000	-	0.00%
		10,980	15,125	16,000	21,000	18,394	20,000	11,457	-	20,000	20,000	-	0.00%

496

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
510	PLANNING AND ZONING SERVICES												
10	Salaries & Wages	44,798	12,438	11,564	11,564	10,736	11,565	7,106	97	11,662	12,033	468	4.05%
120	Telephone	550	290	-	-		-	-	-	-	-	-	0.00%
130	Legal Notices	2,100	2,431	3,000	3,000	2,059	3,000	1,591	-	3,000	2,100	(900)	-30.00%
420	Grants & Subsidies	-		-	-		-	-	-	-	-	-	0.00%
500	Professional/Technical	3,500	21,599	26,900	26,900	14,036	21,500	9,649	-	21,500	24,125	2,625	12.21%
520	Printing	400	400	200	200		200	-	-	200	200	-	0.00%
550	Miscellaneous Services & Chgs	300	268	300	300	178	300	-	-	300	300	-	0.00%
600	Repairs/Maint	-		-	-		-	-	-	-	-	-	0.00%
710	Professional Improvement	400		-	-		-	-	-	-	-	-	0.00%
720	Professional Dues	400		190	190	90	190	-	-	190	190	-	0.00%
750	Conferences/Seminars	364		-	-		-	135	135	-	-	-	0.00%
770	Transportation	700	330	900	900	900	900	-	-	900	900	-	0.00%
811	Mach/Equip <$5000	-		-	-		-	-	-	-	-	-	0.00%
812	Mach/Equip >$5000	-		-	-		-	-	-	-	-	-	0.00%
		53,512	37,756	43,054	43,054	27,999	37,655	18,481	232	37,752	39,848	2,193	5.82%
520	INLAND WETLAND COMMISSION												
10	Salaries & Wages	13,218	12,917	13,216	13,216	11,156	13,216	7,980	265	13,481	13,752	536	4.06%
120	Telephone	100	100	240	240	240	240	-	-	240	240	-	0.00%
130	Legal Notices	1,500	910	1,500	1,500	470	1,500	459	-	1,500	1,500	-	0.00%
420	Grants & Subsidies	356	356	356	356	356	356	356	-	356	356	-	0.00%
500	Professional/Technical	1,500	200	1,500	1,500	-	1,500	-	-	1,500	1,500	-	0.00%
710	Professional Impr	300											0.00%
720	Professional Dues	160		160	160		160	-	-	160	160	-	0.00%
750	Conferences/Seminars	400		-	-		-	-	-	-	-	-	0.00%
770	Transportation	600	330	600	600	600	600	-	-	600	600	-	0.00%
		18,134	14,813	17,572	17,572	12,822	17,572	8,795	265	17,837	18,108	536	3.05%
530	BUILDING SERVICES												
10	Salaries & Wages	32,583	31,780	24,438	33,304	33,254	24,438	17,514	3,489	27,927	25,427	989	4.05%
120	Telephone/Communication	400	251	400	400	317	400	248	500	900	400	-	0.00%
140	Advertising	85		85	85		85	-	-	85	-	(85)	-100.00%
300	General Supplies	-		-	-		-	-	-	-	-	-	0.00%
520	Printing	200	82	200	200		200	200	(100)	100	200	-	0.00%
720	Professional Dues	250	240	125	225	220	125	190	100	225	125	-	0.00%
750	Conferences/Seminars	500	272	475	475	435	475	461	-	475	475	-	0.00%
770	Transportation	1,500	1,413	1,500	1,500	1,196	1,500	624	-	1,500	1,500	-	0.00%
		35,518	34,038	27,223	36,189	35,422	27,223	19,237	3,989	31,212	28,127	904	3.32%
540	CONSERVATION & AG												
110	Postage	250	249	150	150	84	500	-	(300)	200	500	-	0.00%
300	General Supplies	800	219	500	500	462	150	196	300	450	150	-	0.00%
500	Professional/Technical	500	100	500	500		380	-	-	380	380	-	0.00%
720	Professional Dues	100	45	80	80	50	100	-	-	100	100	-	0.00%
750	Conferences/Seminars	400	70	400	400	60	500	220	-	500	500	-	0.00%
770	Transportation	-		-	-		-	-	-	-	-	-	0.00%
		2,050	683	1,630	1,630	656	1,630	416	-	1,630	1,630	-	0.00%

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
550	ZONING APPEALS SERVICES												
130	Legal Notices	1,200	1,310	1,200	1,200	1,043	1,200	416	-	1,200	1,200	-	0.00%
550	Miscellaneous Services & Chgs	150	30	150	150		150	-	-	150	150	-	0.00%
750	Conferences/Seminars	100		100	100	-	100	-	-	100	100	-	0.00%
770	Transportation	80		80	80	-	80	-	-	80	80	-	0.00%
		1,530	1,340	1,530	1,530	1,043	1,530	416	-	1,530	1,530	-	0.00%
560	BUILDING APPEAL SERVICES												
130	Legal Notices	150	-	140	140	-	140	-	-	140	140	-	0.00%
		150	-	140	140	-	140	-	-	140	140	-	0.00%
570	LAND USE DEPARTMENT												
10	Salaries & Wages	49,488	49,184	45,320	45,320	43,718	49,172	29,176	986	60,158	51,166	1,994	4.06%
110	Postage	1,600	1,598	1,600	1,600	1,558	1,600	956	-	1,600	1,600	-	0.00%
300	General Supplies	2,500	2,500	2,500	2,500	2,482	2,500	1,801	-	2,500	2,500	-	0.00%
600	Repairs & Maintenance	1,100	1,141	1,100	1,100	1,001	1,100	256	-	1,100	1,100	-	0.00%
811	Machinery/Equipment <$5000	2,150	786	500	500	396	500	-	-	500	-	(500)	-100.00%
831	Furniture & Fixtures <$5000	-		-	-		-	-	-	-	-	-	0.00%
		56,838	55,209	51,020	51,020	49,155	54,872	32,189	986	65,858	56,366	1,494	2.72%
610	PUBLIC CELEBRATIONS												
300	General Supplies	600	450	800	800	265	800	325	-	800	1,000	200	25.00%
500	Professional/Technical	4,450	4,000	4,250	4,250	3,000	4,250	495	-	4,250	3,700	(550)	-12.94%
		5,050	4,450	5,050	5,050	3,265	5,050	820	-	5,050	4,700	(350)	-6.93%
620	LIBRARY SERVICES												
420	Grants & Subsidies	291,708	291,708	291,708	291,708	291,708	300,460	225,345	-	300,460	305,229	4,769	1.59%
515	Contracted Services	-		-	-		-	-	-	-	-	-	0.00%
		291,708	291,708	291,708	291,708	291,708	300,460	225,345	-	300,460	305,229	4,769	1.59%
630	LAKE MANAGEMENT ADVISORY COMMITTEE												
110	Postage	400											
500	Professional/Technical	5,200	3,312	5,300	5,300	1,941	5,300	1,856	-	5,300	5,300	-	0.00%
520	Printing	350											0.00%
720	Professional Dues	150	150	150	150	150	150	-	-	150	150	-	0.00%
		6,100	3,462	5,450	5,450	2,091	5,450	1,856	-	5,450	5,450	-	0.00%
640	BEACH SERVICES												
10	Salaries & Wages	30,363	29,053	30,363	30,168	24,412	26,758	15,782	(100)	23,758	27,832	1,074	4.01%
110	Postage	-		-	-		-	-	-	-	500	500	0.00%
120	Telephone/Communication	500	544	450	683	682	450	318	100	550	120	(330)	-73.33%
140	Advertising	450	280	400	400	84	500	47	-	500	-	(500)	-100.00%
230	Electricity	1,900	930	1,000	1,000	617	1,000	473	-	1,000	1,000	-	0.00%
240	Fuel	1,950	1,921	1,424	1,424	1,074	1,950	461	-	1,950	1,670	(280)	-14.36%
300	General Supplies	1,400	2,874	1,300	1,300	1,221	3,500	18	-	3,500	1,500	(2,000)	-57.14%
500	Professional/Technical	400	402	350	350	295	1,167	91	-	1,167	2,594	1,427	122.28%
515	Contracted Services	320	196	-	-		200	200	-	200	300	100	50.00%
520	Printing	800	800	800	762	299	900	-	-	900	500	(400)	-44.44%
600	Repairs & Maintenance	400	9,053	350	350	94	100	-	-	100	-	(100)	-100.00%
811	Machinery/Equipment < $5000	400	131	350	350		-	-	-	-	-	-	0.00%
		38,883	46,184	36,787	36,787	28,778	36,525	17,390	-	33,625	36,016	(509)	-1.39%

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
650	CAMP SERVICES												
10	Salaries	-		31,986	15,071	15,071	-	-	-	-	-	-	0.00%
110	Postage	-		450	305		-	-	-	-	-	-	0.00%
300	General Supplies	-		3,316	1,316	1,263	-	-	-	-	-	-	0.00%
500	Professional/Technical	-		200	-		-	-	-	-	-	-	0.00%
520	Printing	-		800	-		-	-	-	-	-	-	0.00%
811	Machinery/Equipment < $5000	-		200	200		-	-	-	-	-	-	0.00%
831	Furniture & Fixtures <$5000				145	143							0.00%
		-	-	36,952	17,037	16,477	-	-	-	-	-	-	0.00%
660	RECREATION AREA OPERATIONS												
120	Telephone/Communication	-		-	-		-	-	-	-	-	-	0.00%
230	Electricity	1,000	976	1,000	1,000	867	1,000	778	-	1,500	1,000	-	0.00%
300	General Supplies	450	200	450	450	261	450	-	-	450	450	-	0.00%
515	Contracted Services	-		-	-		4,000	1,732	-	4,000	4,000	-	0.00%
600	Repairs & Maintenance	-		-	2,000	1,775	-	-	-	(2,000)	-	-	0.00%
630	Rental	2,088	3,431	4,000	4,000	2,725	-	-	-	-	-	-	0.00%
		3,538	4,607	5,450	7,450	5,628	5,450	2,510	-	3,950	5,450	-	0.00%
670	RECREATION												
10	Salaries	21,064	22,020	33,260	33,260	32,082	33,121	23,567	668	33,789	34,464	1,343	4.05%
110	Postage	850	850	800	800	529	1,000	-	-	1,000	200	(800)	-80.00%
140	Advertising	-		-	-		600	180	-	600	600	-	0.00%
300	General Supplies	990	989	890	752	750	890	232	-	890	800	(90)	-10.11%
520	Printing	1,600	1,471	1,800	1,800	1,498	1,175	240	-	1,175	-	(1,175)	-100.00%
720	Professional Dues	200	85	100	100	85	100	95	-	100	-	(100)	-100.00%
750	Conf / Seminars	400	155	475	475	425	550	-	-	550	400	(150)	-27.27%
770	Transportation	250		250	250	212	150	69	-	150	250	100	66.67%
831	F & F <$5000	200	106	150	288	279	-	189	189	189	-	-	0.00%
		25,554	25,676	37,725	37,725	35,860	37,586	24,572	857	38,443	36,714	(872)	-2.32%
	TOTAL BOARD OF SELECTMEN	3,211,637	3,053,887	3,122,617	3,193,773	3,019,006	3,177,792	1,989,763	62,541	3,246,002	3,228,261	50,469	1.59%

FY 11-12 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 08-09 original budgeted expenditures	FY 08-09 actual expenditures & encumb.	FY 09/10 original budgeted expenditures	FY 09/10 budgeted expenditures as amended	FY 09/10 actual expenditures & encumb.	FY 10/11 budgeted expenditures	FY 10/11 actual expenditures thru 3/9/11	FY 10/11 transfers thru 3/9/11	FY 10/11 projected expenditures	FY 11/12 proposed expenditures	$ Variance b/t FY 11/12 proposed & FY 10/11 budgeted	% Variance b/t FY 11/12 proposed & FY 10/11 budgeted
5100	EDUCATION SERVICES (BOE)												
	TOTAL BOARD OF EDUCATION	11,431,667	11,441,812	11,320,527	10,956,726	10,749,111	11,243,664	6,429,823	-	10,898,664	11,332,667	89,003	0.79%
700	DEBT SERVICE												
960	4/95 Bond Prin Payment	-	-	-	-		-				-	-	0.00%
961	4/95 Bond Interest Payment	-	-	-	-		-				-	-	0.00%
962	01Bond Principal Payment	150,000	150,000	150,000	150,000	150,000	150,000	-		150,000	145,000	(5,000)	-3.33%
963	01 Bond Interest Payment	90,999	90,999	84,099	84,099	84,099	77,050	38,524		77,050	70,000	(7,050)	-9.15%
964	8/02 Bond Principal Payment	590,000	590,000	585,000	585,000	585,000	570,000	-		570,000	560,000	(10,000)	-1.75%
965	8/02 Bond Interest Payments	129,534	129,534	100,034	100,034	100,034	80,144	40,072		80,144	60,194	(19,950)	-24.89%
	TOTAL DEBT SERVICE	960,533	960,533	919,133	919,133	919,133	877,194	78,596		877,194	835,194	(42,000)	-4.79%
800	CONTINGENCY												
900	Reserve for Contingency	83,443	4,933	80,277	4,816		118,112				85,000	(33,112)	-28.03%
		83,443	4,933	80,277	4,816	-	118,112				85,000	(33,112)	-28.03%
	FUND TOTALS-GENERAL FUND	15,687,280	15,461,165	15,442,554	15,074,448	14,687,250	15,416,762	8,498,182	62,541	15,021,860	15,481,122	64,360	0.42%
8900	Transfers Out												
To	Capital Fund	-	186,965	167,413	321,926	321,926	417,778	417,748		417,778	570,278	152,500	36.50%
To	Dog Fund	12,296	12,296	7,000	7,150	7,150	7,000	7,152	152	7,152	9,000	2,000	28.57%
To	Internal Service Fund	3,500	3,500				10,000	10,000		10,000	10,000	-	0.00%
To	Special Revenue Funds		533							-		-	0.00%
	TOTAL TRANSFERS OUT	15,796	203,294	174,413	329,076	329,076	434,778	434,900	152	434,930	589,278	154,500	35.54%
	TOTAL GENERAL FUND & TRANSFERS	15,703,076	15,664,459	15,616,967	15,403,524	15,016,326	15,851,540	8,933,082	62,693	15,456,790	16,070,400	218,860	1.38%
	DOG FUND												
D134	PUBLIC RECORDS SERVICES												
110	Postage	216	216	228	228	218	247	-		247	247	-	0.00%
300	General Supplies	244	45	244	244	45	258	-		258	258	-	0.00%
500	Professional/Technical	1		1	1	-	1	-		1	1	-	0.00%
550	Miscellaneous Services & Chgs	50	45	-	-		-	556		556	-	-	0.00%
	AGENCY TOTALS	461	261	473	473	263	506	556		1,062	506	-	0.00%
D360	CANINE CONTROL SERVICES												
10	Salaries & Wages	7,580	7,438	7,580	7,580	7,579	7,580	5,352	152	7,732	7,886	306	4.04%
12	Auto Allowance	2,600	2,600	2,600	2,600	2,600	2,600	1,800		2,600	2,600	-	0.00%
120	Telephone/Communication	905	357	40	40	125	40	38		40	40	-	0.00%
140	Advertising	100	30	100	100	66	100	85		100	100	-	0.00%
300	General Supplies	300		300	300	36	300	-		300	300	-	0.00%
500	Professional/Technical	300		300	300	13	300	261		300	300	-	0.00%
550	Miscellaneous Services & Chgs	50	45				-			-		-	0.00%
	AGENCY TOTALS	11,835	10,470	10,920	10,920	10,417	10,920	7,536	152	11,072	11,226	306	2.80%
	FUND TOTALS - DOG FUND	12,296	10,731	11,393	11,393	10,680	11,426	8,092	152	12,134	11,732	306	2.68%

FY 11-12 GRANTS AND SUBSIDIES

Dept #	Agency	FY 08-09 Budget	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Budget	$ Change b/t FY 11-12 & FY 10-11	% Change b/t FY 11-12 & FY 10-11
112	CSO - Liability Insurance	2,700	2,700	2,700	2,700	0	0.0%
	VNA East, Inc.	1,200	1,200	1,200	1,200	0	0.0%
	The Nature Conservancy	0	0	1,000	1,000	0	0.0%
	United Services	0	0	1,000	1,000	0	0.0%
	Sexual Assault Crisis Center	0	0	0	300	300	100.0%
240	NECASA Assessment	800	746	850	746	-104	-12.2%
250	Wind. Reg. Transit District	10,599	10,599	12,055	11,587	-468	-3.9%
	McSweeny Regional Senior Center	2,200	2,200	2,000	0	-2,000	-100.0%
	TVCCA Assessment	2,564	2,191	1,842	1,454	-388	-21.1%
320	Columbia Volunteer Fire Dept.	181,800	181,800	181,800	183,750	1,950	1.1%
520	Eastern CT Conservation District	356	356	356	356	0	0.0%
620	Saxton B. Little Free Library	291,708	291,708	300,460	305,229	4,769	1.6%
	TOTALS	**493,927**	**493,500**	**505,263**	**509,322**	**4,059**	**0.8%**

000501

FY 11-12 CAPITAL PROJECTS RESERVE FUND - PROJECT PLAN

ACCOUNT #	PROJECT DESCRIPTION	Balance 6/30/10	FY 10-11 Budget Appropriation	FY 10-11 Town Meeting Appropriation	FY 10-11 Projected Spending	6/30/11 Projected Balance	FY 11-12 Budget Appropriation	7/1/11 Projected Balance	FY 11-12 Projected Spending	6/30/12 Projected Balance	FY 12/13 Approp	FY 13/14 Approp	FY 14/15 Approp	FY 15/16 Approp
20-6187-001	Road Resurfacing	37,709	99,296		137,005	-	221,491	221,491	221,491	-	119,352	85,000	140,000	45,000
20-6190-001	Rec Area Improvement	16,973			16,973	-	17,000	17,000	17,000	-	6,500	5,000		
20-6193-005	Watershed Mgmt Plan/Implem	2,909				2,909		2,909		2,909				
20-6196-002	Town Hall Computers	7,550			7,550	-		-		-				
20-6196-003	Records Retention Town Clerk	2,610				2,610		2,610		2,610				
20-6199-005	Chimney Liner Mtg Place	172	(172)			-		-		-				
20-6201-001	Revaluation	46,160	31,940		78,100	-	33,700	33,700	33,700	-	18,370	18,370	18,370	18,370
20-6201-013	Parker Bridge Road Bridge	5,140			5,140	-		-		-				
20-6202-005	Accounting Software Upgrades	39,527			-	39,527	(39,527)	-		-				
20-6202-007	Town Networking	1,734			1,734	-		-		-				
20-6205-001	DPW Capital Equipment	1,122	64,000			65,122	110,000	175,122	175,122	-	140,000	40,000	140,000	40,000
20-6205-002	DPW Transfer Station Equipment					-	5,000	5,000	5,000	-				
20-6206-003	DPW Security Cameras	1	(1)			-		-		-				
20-6205-006	Library Roof	20,000				20,000		20,000		20,000				
20-6206-002	DPW Capital Improvements Bldgs	2,587		3,000	5,587	-	31,750	31,750	31,750	-	101,500	92,800	9,000	
20-6206-005	HWP Window Replacement and Repair	10,010				10,010		10,010		10,010				
20-6208-004	Repl Fencing Around Boxes	8,000			8,000	-		-		-		210,000		
20-6208-005	Bridge on Roses Br. Rd. / Pucker St.		6,000			6,000	15,000	21,000	21,000	-	83,400	55,600		
20-6208-200	Energy Efficiency Improvements	40,436			40,436	-		-		-				
20-6208-008	4 Classroom Carpets/Year	113	5,000		5,113	-		-		-				
20-6208-016	Haz. Moving Viol. Enforcement	528	(528)			-		-		-				
20-6208-017	Senior Center Furnishings	261			260	1	(1)	-		-				
20-6388-013	Land Acquisition	920				920	145,884	146,804	146,804	-				
20-6403-006	CVFD Equipment - Engine	310,000	130,000		440,000	-								
20-6703-003	Library Expansion - Phase II	50,000			50,000	-		-		-				
20-6403-007	DPW Pipe Repl. Cards. Mill	1,287	(1,287)			-		-		-				
20-6403-008	Town Website - 1 of 2 payments		6,000		6,000	-		-		-				
20-6403-009	HWP Septic Engineering Services		20,000	(10,000)	10,000	-		-		-				
20-6403-010	Dartmouth School renovations		5,000	16,213	16,178	5,035	(5,035)	-		-				
20-6403-011	Boathouse & Murphy House renovations		16,000		16,000	-	6,500	6,500	6,500	-				
20-6403-012	Transfer St - used oil & anti-freeze tanks		15,000		5,000	10,000	(10,000)	-		-				
20-6403-013	Lake Rd. drainage updrade		10,000		9,996	4	(4)	-		-				
20-6403-014	DPW - removal of underground tanks		20,000	(9,213)	10,787	-		-		-				
20-6403-015	Dry hydrant near Island Woods		2,000		2,000	-		-		-				
20-6403-016	Signs for Town Hall		2,000		2,000	-		-		-				
20-6703-004	Library Expansion - Phase III					-		-		-				
20-6208-022	Senior Center Kitchen			2,732	2,732	-		-		-				
20-6403-017	Marine Boat replacement		2,000			2,000	5,000	7,000		7,000	5,000	5,000	5,000	1,000
20-6403-018	HWP Kitchen Floor Repair		4,000		1,354	2,646	(2,646)	-		-				
20-6403-019	HWP Door hardware & class security		41,000		40,384	616	(616)	-		-				
20-6403-020	HWP Power ugrade		28,200		25,746	2,454	(2,454)	-		-				
20-6403-021	HWP HVAC in Nurses' Office		12,000		12,000	-		-		-				
20-6403-022	HWP Lawn Mower		8,900		8,900	-		-		-				
	HWP roof architectural fees						50,000	50,000	50,000	-	50,000			
	HWP whiteboards						11,300	11,300	11,300	-				
	TOTAL	605,749	526,348	2,732	964,975	169,854	592,342	762,196	719,667	42,529	524,122	511,770	312,370	104,370
DESIGNATED FUND RESERVES		605,749	526,348	2,732	964,975	169,854	592,342	762,196	719,667	42,529				

000502

CAPITAL PROJECTS RESERVE FUND
Budget Year 2011-2012
CASH BASIS FUND RECONCILIATION

	Balance 6/30/10	FY 10/11 PROJECTED INCOME	COST	FY 10/11 Projected Spending	6/30/11 Projected Balance	PROJ 11/12 INCOME	COST	7/1/11 Projected Balance
DESIGNATED RESERVE FUNDS	605,749							
UNDESIGNATED								
Anticipated Investment Income		1,310			INVESTMENT INCOME	1,000		
Transfer From TAR		99,296			TRANSFER FROM TAR	-		
Transfer from LPF					TRANSFER FROM LPF	21,064		
Transfer From General Fund (budget)		417,778			OTHER SOURCES			
Transfer From General Fund (add'l)		2,732			TRANSFERS OUT	XXX		
Transfers out		XXX						
UNDESIGNATED AS OF 6/30/10	7,964							
AVAILABLE FOR IDENTIFIED PROJECTS	613,713	521,116		964,975	169,854	22,064		191,918
TRANSFER FROM GENERAL FUND REQUIRED					-			570,278
								762,196

NON-GENERAL FUND REVENUE SOURCES	Balance 6/30/10	IN	OUT	Balance 6/30/2011	IN	OUT	Balance 6/30/2012
TOWN AID ROAD FUND	180,734	102,588	154,021	129,301	102,588	-	231,889
OPEN SPACE ACQUISITION FUND	43,271	4,183		47,454	-	47,454	-
STATE LOCIP ENTITLEMENT FOR COLUMBIA	146,173	40,197	-	186,370	40,197	226,567	-
LAND PRESERVATION FUND	17,233	3,000	-	20,233	3,000	21,064	2,169

NOTE: In the event FY 11-12 LoCIP receipts/reimbursements are less than projected, then difference between projected and actual will come from Town Aid Road.

000503

FY 11-12 BOARD OF SELECTMEN EMPLOYEE SALARY SCHEDULE

Title	Dept.	FY 10-11 Budget					FY 11-12 Budget									
		Base Hrs.	Hourly Rate	Annual Base Pay	Est. OT Hrs.	Annual Base Pay + OT	⇕Base Hrs.	Base Hrs.	⇕Hrly Rate	Hrly. Rate	Annual Base Pay	⇕Annual Base Pay	⇕Est. OT Hrs.	Est. OT Hrs.	Annual Base Pay + OT	⇕Annual Base Pay + OT
EMPLOYEES																
Town Administrator	112	N/A	N/A	86,700	N/A	86,700	N/A	N/A	N/A	N/A	88,434	1,734	N/A	N/A	88,434	1,734
Admin Ass't to Town Admin.	112	2080	17.17	35,714	0	35,714	0	2,080	2.0%	17.51	36,428	714	0	0	36,428	714
Assessor	132	N/A	N/A	67,165	N/A	67,165	N/A	N/A	N/A	N/A	68,508	1,343	N/A	N/A	68,508	1,343
Assistant to the Assessor	132	1250	16.67	20,838	0	20,838	0	N/A	2.0%	N/A	21,254	417	0	0	21,254	417
Tax Collector	133	1435	27.78	39,864	N/A	39,864	0	N/A	2.0%	N/A	40,662	797	N/A	N/A	40,662	797
Assistant Tax Collector	133	1216	15.57	18,933	0	18,933	0	1,216	2.0%	15.88	19,312	379	0	0	19,312	379
Town Clerk	134	N/A	N/A	50,569	N/A	50,569	N/A	N/A	N/A	N/A	51,580	1,011	N/A	N/A	51,580	1,011
Assistant Town Clerk	134	832	15.30	12,730	0	12,730	49	881	2.0%	15.61	13,749	1,019	0	0	13,749	1,019
Assistant Town Clerk	134	832	15.30	12,730	0	12,730	49	881	2.0%	15.61	13,749	1,019	0	0	13,749	1,019
Finance Director	136	N/A	N/A	77,250	N/A	77,250	N/A	N/A	N/A	N/A	78,795	1,545	N/A	N/A	78,795	1,545
Accountant I	136	N/A	N/A	60,000	N/A	60,000	N/A	N/A	N/A	N/A	61,200	1,200	N/A	N/A	61,200	1,200
Accounting Assistant	136	1872	22.73	42,551	0	42,551	50	1,922	2.0%	23.18	44,552	2,001	0	0	44,552	2,001
Payroll Specialist	136	988	15.00	14,820	0	14,820	25	1,013	2.0%	15.30	15,499	679	0	0	15,499	679
Director of Senior Services	260	1820	15.75	28,665	0	28,665	0	1,820	2.0%	16.07	29,238	573	0	0	29,238	573
Sr Services Admin. Secretary I	260	170	14.36	2,441	0	2,441	-170	0	2.0%	0.00	0	-2,441	0	0	0	-2,441
Recreation Director	270	1027	20.40	20,951	0	20,951	0	1,027	2.0%	20.81	21,370	419	0	0	21,370	419
Assistant to the Rec. Director	270	1027	12.50	12,838	0	12,838	0	1,027	2.0%	12.75	13,094	257	0	0	13,094	257
Deputy Fire Marshal	330	N/A	N/A	4,621	N/A	4,621	N/A	N/A	N/A	N/A	4,713	92	N/A	N/A	4,713	92
Fire Marshal	330	N/A	N/A	14,532	N/A	14,532	N/A	N/A	N/A	N/A	14,823	291	N/A	N/A	14,823	291
Emergency Management Dir.	345	N/A	N/A	2,448	N/A	2,448	N/A	N/A	N/A	N/A	2,497	49	N/A	N/A	2,497	49
Animal Control Officer	360	N/A	N/A	7,731	N/A	7,731	N/A	N/A	N/A	N/A	7,886	155	N/A	N/A	7,886	155
Public Works Director	410	N/A	N/A	73,195	N/A	73,195	N/A	N/A	N/A	N/A	74,659	1,464	N/A	N/A	74,659	1,464
Highway Foreman	410	2080	24.11	50,149	150	55,574	0	2,080	2.0%	24.59	51,152	1,003	0	150	56,685	1,111
Highway Maintainer 1	410	2080	19.99	41,579	150	46,077	0	2,080	2.0%	20.39	42,411	832	0	150	46,998	922
Highway Maintainer 2	410	2080	20.59	42,827	150	47,460	0	2,080	2.0%	21.00	43,684	857	0	150	48,409	949
Highway Maintainer 3	410	2080	19.99	41,579	150	46,077	0	2,080	2.0%	20.39	42,411	832	0	150	46,998	922
Highway Maintainer 4	410	1248	19.99	24,948	150	29,445	0	1,248	2.0%	20.39	25,446	499	0	150	30,034	589
Facilities Manager	410	2080	20.57	42,786	150	47,414	0	2,080	2.0%	20.98	43,641	856	0	150	48,362	948
Facilities Maintainer	410	1664	18.34	30,518	100	33,269	0	1,664	2.0%	18.71	31,128	610	0	70	33,092	-176
Landfill Custodian	420	416	18.34	7,629	96	10,270	0	416	2.0%	18.71	7,782	153	0	48	9,129	-1,141
Equipment Operator	420	832	19.99	16,632	16	17,111	0	848	2.0%	20.39	17,291	659	0	20	17,902	791
Zoning Enfomcement Officer	510	364	32.41	11,797	0	11,797	0	364	2.0%	33.06	12,033	236	0	0	12,033	236
Inland Wetlands Agent	520	416	32.41	13,483	0	13,483	0	416	2.0%	33.06	13,752	270	0	0	13,752	270
Building Official	530	780	31.96	24,929	0	24,929	0	780	2.0%	32.60	25,427	499	0	0	25,427	499
PZC / IWWA / ZBA Clerk	570	780	12.75	9,945	0	9,945	0	780	2.0%	13.01	10,144	199	0	0	10,144	199
Administrative Secretary II	570	1976	18.22	36,003	0	36,003	0	1,976	2.0%	18.58	36,723	720	0	0	36,723	720
Total-Employees		33,425		1,102,087	1,112	1,136,137	3	30,759			1,125,027	22,940	0	1,038	1,157,692	21,555

FY 11-12 BOARD OF SELECTM. EMPLOYEE SALARY SCHEDULE

Title	Dept.	FY 10-11 Budget					FY 11-12 Budget									
		Base Hrs.	Hourly Rate	Annual Base Pay	Est. OT Hrs.	Annual Base Pay + OT	⇕Base Hrs.	Base Hrs.	⇕Hrly Rate	Hrly. Rate	Annual Base Pay	⇕Annual Base Pay	⇕Est. OT Hrs.	Est. OT Hrs.	Annual Base Pay + OT	⇕Annual Base Pay + OT
ELECTED:																
First Selectman	112	N/A	N/A	10,000	N/A	10,000	N/A	N/A	N/A	N/A	10,200	200	N/A	N/A	10,200	200
Registrar of Voters - Democrat	130	200	17.14	3,428	0	3,428	0	200	2.0%	17.48	3,497	69	0	0	3,497	69
Registrar of Voters - Republican	130	200	17.14	3,428	0	3,428	0	200	2.0%	17.48	3,497	69	0	0	3,497	69
Total-Elected		400		16,856	0	16,856	0	400			17,193	337	0	0	17,193	337
SUB-TOTAL		33,825		1,118,943	1112	1,152,993	3	31,159			1,142,220	23,277	0	1,038	1,174,885	21,892
SEASONAL & PER DIEM:																
Deputy Registrar - Democrat	130	150	11.12	1,668	0	1,668	0	150	2.0%	11.34	1,701	33	0	0	1,701	33
Deputy Registrar - Republican	130	150	11.12	1,668	0	1,668	0	150	2.0%	11.34	1,701	33	0	0	1,701	33
Elect.Wrkr- Ballot Clerk	130	85	11.12	945	0	945	0	85	2.0%	11.34	964	19	0	0	964	19
Elect.Wrkr-Official Checker	130	85	11.12	945	0	945	0	85	2.0%	11.34	964	19	0	0	964	19
Election Moderator-Day	130	1	206.75	207	N/A	207	2	3	2.0%	210.89	633	426	0	0	633	426
Elect. Wrkr Tabulator Tender	130	75	11.12	834	0	834	0	75	2.0%	11.34	851	17	0	0	851	17
Elect. Wrkr - Absent. B. Counter	130	10	11.12	111	0	111	0	10	2.0%	11.34	113	2	0	0	113	2
Elect Wrkr - Challenger	130	15	11.12	167	0	167	0	15	2.0%	11.34	170	3	0	0	170	3
Floater - Exec/Admin	112	160	12.01	1,922	0	1,922	0	160	2.0%	12.25	1,960	38	0	0	1,960	38
Floater - Assessor	132	65	12.01	781	0	781	0	65	2.0%	12.25	796	16	0	0	796	16
Floater - Tax Collector	133	75	12.01	901	0	901	0	75	2.0%	12.25	919	18	0	0	919	18
Floater- Senior Center	260	0	12.01	0	0	0	170	170	2.0%	12.25	2,083	2,083	0	0	2,083	2,083
Floater - Bldg Dept	570	351	12.01	4,216	0	4,216	0	351	2.0%	12.25	4,300	84	0	0	4,300	84
Driver -Meals on Wheels	230	520	10.04	5,221	0	5,221	0	520	2.0%	10.60	5,512	291	0	0	5,512	291
Kitchen Aide/Site Server	260	468	10.39	4,863	0	4,863	0	468	2.0%	10.60	4,960	97	0	0	4,960	97
Marine Patrol	350	555	12.01	6,666	0	6,666	0	555	2.0%	12.25	6,799	133	0	0	6,799	133
Gatekeeper	410	365	4.14	1,511	0	1,511	0	365	2.0%	4.22	1,541	30	0	0	1,541	30
Head Lifeguard	640	518	12.24	6,340	0	6,340	0	518	2.0%	12.48	6,467	127	0	0	6,467	127
Lifeguards	640	2120	9.88	20,946	0	20,946	0	2120	2.0%	10.08	21,365	419	0	0	21,365	419
Total-Seasonal & Per Diem		5,768		59,910	0	59,910	172	5,940			63,799	3,889	0	0	63,799	3,889
GRAND TOTAL		39,593		1,178,852	1112	1,212,903	175	37,099			1,206,019	27,167	0	1,038	1,238,684	25,781

FY 11-12 REVENUES

	Description	FY 08-09 Adopted Budget	FY 08-09 Actual	FY 09-10 Adopted Budget	FY 09-10 Amended Budget	FY 09-10 Actual	FY 10-11 Adopted Budgeted	FY 10-11 Actual as of 3/9/11	FY 10-11 Current Variance	FY 10-11 Projected Variance	FY 11-12 Proposed Budget
TAXES											
10-3000-110	Current Property Taxes	11,188,770	11,283,135	11,802,799	11,802,799	11,971,647	12,098,641	12,114,896	16,255	91,550	
10-3000-115	Refunds-Current Taxes	-	(17,247)	-	-	(31,770)	-	(10,433)	(10,433)	(16,000)	(9,000)
10-3000-117	Refunds-Prior FY Taxes	-	(2,738)	-	-	(4,633)	(6,000)	(10,742)	(4,742)	(9,000)	(7,000)
10-3000-120	Delinquent Property Taxes	70,000	119,791	50,000	50,000	117,965	50,000	157,401	107,401.	110,000	50,000
10-3000-130	Property Tax Interest	50,000	51,114	33,815	33,815	71,156	40,000	72,792	32,792	33,000	40,000
10-3000-140	Property Tax Lien Fees	1,000	528	384	384	888	750	1,032	282	300	750
10-3000-150	Other Fees-Tax Collector	-	324	-	-	136	125	194	69	100	100
	TOTAL TAXES	11,309,770	11,434,907	11,886,998	11,886,998	12,125,389	12,183,516	12,325,140	141,624	209,950	74,850
LICENSE AND PERMITS											
10-3134-221	Real Estate Conveyance Fees	65,000	41,746	10,000	10,000	43,703	30,000	20,043	(9,957)	(5,000)	25,000
10-3530-222	Building, Machine, & Septic Fees	65,000	94,514	16,250	16,250	51,987	45,000	36,815	(8,185)	5,000	50,000
10-3515-223	Zoning Permit Fees	1,750	2,567	1,000	1,000	1,978	1,400	1,100	(300)	200	1,500
10-3134-224	Recording Fees	44,000	40,275	23,000	23,000	26,769	27,500	20,315	(7,185)	-	27,500
10-3112-225	Pistol Permit Fees	1,000	1,400	900	900	1,775	1,250	1,330	80	200	1,250
10-3515-226	Blasting Fees	-	-	30	30		-				-
	TOTAL LICENSE AND PERMITS	176,750	180,502	51,180	51,180	126,212	105,150	79,603	(25,547)	400	105,250
INTERGOVERNMENTAL REVENUES											
10-3000-320	Homeland Security Grant	1,500	1,500	1,500	1,500	1,500	1,500	300	(1,200)	(300)	1,200
10-3000-335	Pilot - Boats	4,205	4,205	-	-	2,154	2,154	3,403	1,249	-	-
10-3000-352	Education Cost Sharing Grant	2,550,037	2,544,233	2,550,037	2,186,236	2,130,438	2,186,236	1,093,118	(1,093,118)	-	2,550,037
10-3800-353	Excess Cost Student Based Grant	200,000	233,207	200,000	200,000	314,356	289,502	153,055	(136,447)	(82,762)	206,740
10-3800-354	School Transportation Grant	94,054	92,654	87,796	87,796	54,195	89,857	-	(89,857)	-	41,269
10-3800-355	Magnet School Transport Grant			-	-	1,400	-	-	-		-
10-3700-755	School Const Bond Pmt Reimb	359,544	359,545	345,226	345,226	345,226	329,627	321,288	(8,339)	-	315,449
10-3000-361	Elderly Tax Relief	1,000	-	1,000	1,000	-	-	-	-	-	-
10-3000-362	Circuit Breaker Elderly Tax Relief	26,000	29,811	26,000	26,000	28,349	28,349	28,349	-	-	-
10-3000-364	Disabled Personal Tax Grant	-	480	-	-	690	690	777	87	87	777
10-3000-365	Veterans Tax Relief	2,000	1,552	2,000	2,000	1,666	1,666	2,246	580	580	2,246
10-3000-366	Exemption-Machinery and Equip	10,000	16,352	10,000	10,000	22,939	15,000	21,534	6,534	6,534	-
10-3000-382	PILOT - State Property	10,632	10,061	8,708	8,708	8,723	8,525	8,574	49	49	8,386
10-3000-383	PILOT - Pequot	38,713	39,595	27,446	27,446	19,140	12,760	6,228	(6,532)	5,923	19,220
10-3800-384	Adult Education	1,880	2,041	1,880	1,880	1,991	2,167	-	(2,167)	-	-
10-3000-389	Misc. Governmental Revenue	190,000	137,673	-			-	-	-	-	-
	Library Expansion - Phase II			-	-	-	50,000	-	(50,000)	-	
	ARRA reimb for Security Cameras			-	-	9,099		-			
	ARRA reimb for Energy Efficiency			-	-	-		-	-	40,436	
	STEAP reimb for HWP Playscape		34,052	50,000	50,000	15,948		-			
	STEAP reimb for Route 6 Study			65,000	65,000	65,000		-			
	STEAP reimb for HWP Lot		2,997	47,546	47,546	44,549		-			
	STEAP reimb for Br. Air Compress			-	-	47,546		-			
	STEAP reimb for Rec Park Trail			50,000	50,000	50,000		-			
	STEAP reimb for Szedga Farm Imp.					19,419					
	DOT reimb for Hazard Moving Viol			5,000	5,000	3,355		-			
10-3000-685	LoCIP Reimbursement			10,050	10,050	267,337	216,592	-	(216,592)	(175,930)	226,567
	TOTAL INTERGOVERNMENT	3,489,565	3,509,958	3,489,189	3,125,388	3,455,020	3,234,625	1,638,872	(1,595,753)	(205,383)	3,371,891

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FY 11-12 REVENUES

	Description	FY 08-09 Adopted Budget	FY 08-09 Actual	FY 09-10 Adopted Budget	FY 09-10 Amended Budget	FY 09-10 Actual	FY 10-11 Adopted Budgeted	FY 10-11 Actual as of 3/9/11	FY 10-11 Current Variance	FY 10-11 Projected Variance	FY 11-12 Proposed Budget
CHARGES FOR SERVICES											
10-3570-410	Notary Fees	100	150	50	50	159	135	71	(64)	-	135
Multiple-411	Photocopy Fees	6,000	5,729	4,000	4,000	5,713	4,250	3,863	(387)	500	5,250
10-3510-413	Planning & Zoning Fees	3,500	3,664	1,500	1,500	2,720	1,700	950	(750)	-	1,700
10-3550-414	Zoning Board of Appeals	500	1,405	700	700	1,225	875	350	(525)	-	875
10-3520-415	Inland/wetland Fees	1,200	3,043	800	800	1,390	1,300	1,845	545	900	2,000
10-3134-416	Town Clerk Fees	250	1,432	400	400	6,194	4,200	2,222	(1,978)	(1,000)	3,500
	TOTAL SERVICES	11,550	15,423	7,450	7,450	17,401	12,460	9,301	(3,159)	400	13,460
MISCELLANEOUS											
10-3000-611	Interest on Investments	225,000	68,203	50,000	50,000	15,348	13,000	7,158	(5,842)	-	13,000
Multiple	Facilities Rental	1,000	885	500	500	3,201	500	1,241	741	900	1,000
10-3350-622	Boat Mooring Fees	1,200	1,575	1,200	1,200	1,400	1,200	100	(1,100)	-	1,200
10-3640-623	Beach Use Fees	20,000	19,986	12,000	12,000	25,430	22,233	14,706	(7,527)	-	22,233
10-3640-624	Beach Concessions	-	377	400	400	110	110	-	(110)	-	250
Multiple-625	Transfer Station Fees	45,000	51,747	45,000	45,000	34,992	25,000	16,267	(8,733)	(5,000)	20,000
10-3420-626	Transfer Station Stickers	26,000	27,734	26,000	26,000	27,470	26,000	1,040	(24,960)	(6,000)	20,000
10-3420-627	Transfer Station Bag Fees						25,000	23,401	(1,599)	(1,599)	-
Multiple-640	Refunds	2,000	5,698	5,693	5,693	60	200	-	(200)	(100)	-
10-3000-660	Telecommunication Prop Relief	30,000	29,387	30,000	30,000	19,321	19,321	-	(19,321)	-	19,321
10-3800-680	Preschool Tuition Fees	20,000	15,485	7,000	7,000	15,434	9,000	14,220	5,220	5,220	14,000
10-3000-690	Miscellaneous	15,000	17,844	11,000	11,000	10,467	11,000	5,549	(5,451)	(5,000)	1,000
10-3670-690	Recreation			46,930	46,930	22,876	7,000	-	(7,000)	23,000	20,000
10-3112-500	Court fines	-	1,460	-	-	1,550	500	860	360	450	500
10-3112-500	Court Judgments	-	30,000	-	-	8,000	100,000	-	(100,000)	(100,000)	-
10-3000-690	CIRMA Equity Distribution										5,445
	TOTAL MISC	385,200	270,381	235,723	235,723	185,659	260,064	84,542	(175,522)	(88,129)	137,949
	TOTAL GENERAL FUND	15,372,835	15,411,171	15,670,540	15,306,739	15,909,681	15,795,815	14,137,458	(1,658,357)	(82,762)	3,703,400
	Appropriated from Surplus	329,261	171,883								
	Transfers In	-	2,550	69,750	69,750	69,750	54,725				
	TOTAL GENERAL FUND REVENUES	15,702,096	15,585,604	15,740,290	15,376,489	15,979,431	15,850,540	14,137,458	(1,658,357)	(82,762)	3,703,400
DOG FUND											
30-3134-224	Dog License Fees	1,000	2,750	-	-	2,012	400	350	(50)	-	350
30-3134-225	Dog License Surcharge					83	90	97	7	7	90
30-3360-421	Redemption and sale of Dogs	100	160	-	-	110	125	295	170	190	175
	TOTAL DOG FUND	1,100	2,910	-	-	2,205	615	742	127	197	615
CAPITAL FUND											
20-3000-611	Interest on Investment	40,000	8,313	-	-	1,919	1,500	805	(695)	(500)	1,000
	TOTAL MISC RESERVE FUNDS	40,000	8,313	-	-	1,919	1,500	805	(695)	(500)	1,000
MISC. ST FUNDS											
41-3410-756	Town Aid Road Grant	102,622	102,739	75,342	75,342	102,638	102,622	102,588	(34)	(33)	102,588
42-3000-342	Town Aid Unimproved Rd Grant	-	-	-	-	-	-	-	-	-	-
	TOTAL FOR MISC STATE FUNDS	102,622	102,739	75,342	75,342	102,638	102,622	102,588	(34)	(33)	102,588
	TOTAL OTHER REVENUES	143,722	113,962	75,342	75,342	106,762	104,737	104,135	(602)	(336)	104,203
	REVENUES GRAND TOTAL	15,516,557	15,525,133	15,745,882	15,382,081	16,016,443	15,900,552	14,241,593	(1,658,959)	(83,098)	3,807,603

FY 11-12 ESTIMATED BEGINNING FUND BALANCES

	General Fund	Capital Fund	Dog Fund	Road Funds	Open Space Acquis. Fund	Internal Srvc Fund	Sr. Cent. Center	Land Preserv.	Total All Funds
ACTUAL FUND BALANCE 6/30/10	1,953,256	613,713	8,499	180,734	43,271	-	1,792	17,233	2,818,498
ENCUMBERED									
AVAILABLE FUND BALANCE	1,953,256	613,713	8,499	180,734	43,271	-	1,792	17,233	2,818,498
ADJUSTMENTS									
FY 10-11 RESOURCES									
PROPERTY TAXES (BUDGETED)	12,098,641								12,098,641
INTERGOVERNMENTAL (BUDGETED)	3,234,625			102,622					3,337,247
OTHER REVENUE (BUDGETED)	462,549	1,310	615						464,474
FUNDS TRANSFERRED TO (BUDGETED)	54,725	517,074	7,000			10,000			588,799
REVENUE VARIANCE - ACTUAL VS BUDGET	(82,762)	-	197	(34)	4,183		1,757	3,000	(73,659)
ADDITIONAL TRANSFERS TO (During FY 10-11)		2,732	152						2,884
TOTAL RESOURCES	15,767,778	521,116	7,964	102,588	4,183	10,000	1,757	3,000	16,418,386
FY 10-11 REQUIREMENTS									
Board of Selectmen Budget	3,177,792	1,025,671	11,426						4,214,889
Contingency	118,112								118,112
Debt Service	877,194								877,194
Board of Education Budget (As Amended)(363,801)	11,243,664								11,243,664
Total Original General Fund Budget	15,416,762	1,025,671	11,426	-	-	-	-	-	16,453,859
Original Budgeted Transfers Out	434,778			154,021					588,799
EXPENSE VARIANCE VS BUDGET	(394,902)	(60,696)	860				234		(454,504)
ADDITIONAL TRANSFERS FROM	152						2,732		2,884
TOTAL OUTLAY	15,456,790	964,975	12,286	154,021	-	-	2,966	-	16,591,038
ESTIMATED FUND BALANCE 06/30/11	2,264,244	169,854	4,177	129,301	47,454	10,000	583	20,233	2,645,846

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FY 11-12 DEVELOPMENT OF AMOUNT TO BE RAISED BY TAXES

	General Fund	Capital Fund	Dog Fund	Road Funds	Open Space Acquis. Fund	Internal Srvc Fund	Sr. Cent. Center	Land Preserv.	Total All Funds
ESTIMATED FUND BALANCE 7/1/11	2,264,244	169,854	4,177	129,301	47,454	10,000	583	20,233	2,645,846
UNDESIGNATED	2,146,967	-	-	-	-	-	-	-	2,146,967
FUNDS AVAILABLE FOR EXPENDITURES	117,277	169,854	4,177	129,301	47,454	10,000	583	20,233	498,879
FY 11-12 RESOURCES									
INTERGOVERMENTAL	3,371,891	-		102,588	-	-	-		3,474,479
OTHER	331,509	1,000	615					3,000	336,124
FUNDS TRANSFERRED TO	-	591,342	9,000			10,000			610,342
TOTAL RESOURCES	3,703,400	592,342	9,615	102,588	-	10,000	-	3,000	4,420,945
AVAILABLE BALANCE PLUS RESOURCES	3,820,677	762,196	13,792	231,889	47,454	20,000	583	23,233	4,919,824
FY 11-12 REQUIREMENTS									
Board of Selectmen Budget	3,228,261	719,667	11,732			5,000	-		3,964,660
Contingency	85,000								85,000
Debt Service	835,194								835,194
Board of Education Budget	11,332,667								11,332,667
Total Original General Fund Budget	15,481,122	719,667	11,732	-	-	5,000	-		16,217,521
Originally Budgeted Transfers Out	589,278			-				21,064	610,342
FUNDS RESERVED-FUTURE ACTIVITY	-	42,529	2,060	231,889	47,454	15,000	583	2,169	341,684
TOTAL REQUIREMENTS	16,070,400	762,196	13,792	231,889	47,454	20,000	583	23,233	17,169,547
AMOUNT TO BE RAISED BY TAXES	**12,249,723**	-	-	-	-	-	-	-	**12,249,723**
2010 NET GRAND LIST	533,580,582								

	FY 11-12 VALUE OF ONE MILL	FY 11-12 PROPOSED COLLECTION RATE	FY 11-12 PROPOSED MILL RATE	PROPOSED MILL RATE INCREASE FROM FY 10-11 OF 23.55
FY 11-12 PROPERTY TAX SUMMARY	520,241.07	97.5%	23.55	0.0%

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