ANNUAL BUDGET MEETING
MAY 14, 2013
TOWN OF COLUMBIA

The Annual Budget Meeting of the electors and citizens qualified to vote in the Town Meeting of the Town of Columbia, Connecticut, was held in the Horace W. Porter Cafetorium on Tuesday, May 14, 2013 at 7:00 pm.

Present were Carmen Vance, First Selectman, Richard J. Szegda, Selectmen, Jonathan Luiz, Town Administrator, Lauren A. Perrotti-Verboven, Kerry Hoffman, Lisa Napolitano, James Thorn, Katherine Tolsdorf, Board of Education, and Francine Coss, Superintendent.

Presenting the budget for Financial Planning & Allocation Commission (FiPAC) was Earnest Sharpe, Chairman, Patricia Grabel, Nancy Hammarstrom, and Judith Ortiz.

CITIZENS:	90+ Present
CLERK:	Robin M. Kenefick
MODERATOR:	Steve Arntsen

The meeting was called to order by First Selectman, Carmen Vance, at 7:02 pm. The Pledge of Allegiance was recited. The meeting was turned over to the Moderator who explained process and procedure and that the only order of business tonight was to vote on the annual budget. The Moderator asked if there was a Motion. Carmen Vance made the following motion:

"I move that the Town accept the Annual Town Budget as so proposed."

The motion was seconded by Richard Szegda. The Moderator opened the floor to the First Selectman, Board of Education and FiPAC to speak on the motion then opened the floor for general discussion and questions.

Carmen Vance, First Selectman, commented that it is not easy to prepare a budget. It takes the work of several people and she thanked the Finance Board, Board of Education and Board of Selectmen for their hard work. These people tried to address the needs of the community and recognize the needs of the citizens in it. These are difficult economic times and this is a good budget. She urged everyone present to accept this budget as presented.

Earnest Sharpe, FiPAC Chairman, thanked FiPAC, the Board of Selectmen and the Board of Education who did a good job at reviewing, discussing and compromising. He also thanked the parents who attended FiPAC meetings.

Lauren Perrotti-Verboven, Board of Education Chairman, thanked FiPAC and the Board of Selectman and especially the public, who gave the BOE the direction and the support to

move in the right direction. The Board of Education's main objective is offering more to the children. The safest and best return for your money is in your children.

The Moderator turned the floor over to the audience for their questions and comments on the motion as it was presented. There were no questions or comments. The Moderator explained the process of a paper vote at the annual budget meeting and who is eligible to vote at this meeting. While the paper ballots were being distributed, the Moderator re-read the motion.

A paper ballot vote was taken on the motion to accept the Annual Town Budget for the Fiscal Year 2013-2014 as so proposed. The results of the paper ballot vote were announced by the Moderator as follows:

YES: 87 NO: 2 Abstention: 2
(Vote consisted of qualified voters)

The Moderator announced that the Motion passes.

Earnest Sharpe said FiPAC will vote to establish the mill rate at a FiPAC meeting that follows this budget meeting.

The Moderator adjourned the meeting at 7:25 pm.

Respectfully submitted,

Robin M. Kenefick
Town Clerk

TOWN OF COLUMBIA

323 Jonathan Trumbull Highway, Columbia, CT 06237
(860) 228-0110 FAX: (860) 228-1952

OFFICE OF THE TOWN ADMINISTRATOR

TO: Columbia Financial Planning and Allocation Commission

FROM: Jonathan Luiz, Town Administrator

DATE: Friday, April 26, 2013

RE: FiPAC's Proposed Fiscal Year 2013 – 2014 Annual Budget for Public Consideration

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This packet constitutes FiPAC's proposed Annual Budget for Fiscal Year 2013-2014. For summary purposes, the budget can be segmented as follows: Resources; Requirements; and Mill Rate.

RESOURCES

Projected revenues for FY '13-'14, other than new/current property taxes to be raised, total $3,657,916 – a decrease of $1,836,046 or 33.4% from FY '12-'13. Of the $3,657,916, $49,000 would be funded from the Town's Undesignated Fund Balance. As shown in detail on pages 22 and 23 of this budget packet, individual budgeted revenue line items for FY '13-'14 are projected to increase, decrease or go unchanged. Of note, the Town expects to utilize $176,028 in state Local Capital Improvement Plan (LoCIP) reimbursements and $102,714 in Town Aid Road (TAR) funds. With respect to new/current property taxes, the town is budgeting to raise a total of $12,221,357 in FY '13-'14. That is a decrease from FY '12-'13 of $28,366 or 0.2%.

REQUIREMENTS

The proposed FY '13-'14 allocation to the Board of Education is $11,249,000 – an increase of $9,000 or 0.08% from FY '12-'13. The BOS' proposed Operating Budget for FY '13-'14 is $3,286,129 – a $4,898 decrease from FY '12-'13. In consideration of ongoing collective bargaining negotiations, the BOS Operating Budget contains no salary increases at this time. Major highlights in the BOS Operating Budget include a $10,530 increase in the Town's grant to the library, and a $9,627 reduction in Waste Disposal costs. The BOS Contingency is proposed to increase from $85,000 to $98,000. The BOS Debt Service Budget shall decrease by $24,326 or 4.3%. Proposed FY '13-'14 appropriations to the Capital Budget total $845,324. The previous FY figure was $2,773,576, with $1,881,190 funded from the Undesignated Fund Balance in consideration of the School Roof Replacement project.

MILL RATE

The proposed mill rate for FY '13-'14 is 27.13. That constitutes no change from the current mill rate. On a home with an *assessed* value of $175,000, a mill rate of 27.13 would result in a property tax of $4,748. In FY '13-'14, each mill is projected to generate $450,524 of revenue, compared to $451,611 in FY '12-'13. The decrease in the value per mill is due to a .24% decrease in the projected Grand List (for budgeting purposes). Please note that the proposed tax collection rate is once again 97.5%. Actual collection rates were 98.2% for FY '11-'12 and 98.6% for FY '10-'11.

The Annual Town Budget Meeting is scheduled for 7 pm on Tuesday, May 14, 2013 in the H. W. Porter School Cafetorium.

Town of Columbia
Proposed Annual Town Budget

Fiscal Year July 1, 2013 to June 30, 2014

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/ 13-14 OPERATING EXPENSE AND CA. .TAL EXPENDITURE BUDGET SUMMAR

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1-26-13	FY 12/13 Actual expenditures & encumb. thru 1-26-13	FY 12/13 Projected variances	FY 13/14 Proposed expendiures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
	GENERAL GOVERNMENT									
110	Town Meeting	2,350	2,005	2,350	-			2,350	-	0.00%
112	Executive and General Admin. Services	736,360	635,587	719,629	-			723,254	3,625	0.50%
113	Information Technology	19,690	14,199	24,850	-			27,713	2,863	11.52%
115	Old Firehouse Blds	4,679	1,562	4,531	-			1,823	(2,709)	-59.78%
116	Chapel on the Green	2,250	1,449	1,500	-			1,500	-	0.00%
117	Meeting Place	4,656	3,487	4,444	-			3,743	(702)	-15.79%
120	Judicial & Legal	64,229	57,003	65,000	-			65,000	-	0.00%
130	Registrar of Voters	23,789	12,848	26,330	-			22,521	(3,809)	-14.47%
131	Town Treasurer	-	-	-	-			-	-	0.00%
132	Assessment	112,603	111,765	117,554	-			116,474	(1,080)	-0.92%
133	Tax Collection	75,480	78,810	78,602	4,250			79,792	1,190	1.51%
134	Public Records Services	93,980	89,429	90,510	-			91,181	671	0.74%
135	Financial Planning and Auditing	18,943	17,693	20,755	-			18,425	(2,330)	-11.23%
136	Finance Department	234,696	228,185	239,767	-			236,325	(3,443)	-1.44%
140	Tax Review Services	400	276	450	-			550	100	22.22%
		1,394,105	**1,254,298**	**1,396,272**	**4,250**	**-**	**-**	**1,390,649**	**(5,623)**	**-0.40%**
	HEALTH & HUMAN SERVICES									
210	Health Care / Inspect. Services	24,215	24,214	24,783	-			24,783	-	0.00%
230	Social Services	14,262	12,570	17,273	-			14,593	(2,680)	-15.52%
240	Drug & Alcohol Abuse Prevention	746	746	746	-			823	77	10.32%
250	Elderly Services (Commission on Aging)	14,416	13,848	12,680	-			11,948	(732)	-5.77%
260	Beckish Senior Center	67,408	62,247	73,679	-			72,515	(1,164)	-1.58%
270	Youth Services	17,082	17,082	36,944	-			37,313	369	1.00%
		138,129	**130,707**	**166,105**	**-**	**-**	**-**	**161,975**	**(4,130)**	**-2.49%**
	PUBLIC SAFETY									
310	Police Protection	112,153	111,844	111,450	-			115,450	4,000	3.59%
320	Fire Fighting & Emerg. (Medical Services)	221,397	212,980	218,253	-			218,966	713	0.33%
330	Fire Prevention Services	20,836	21,066	21,227	-			21,226	(1)	0.00%
345	Emer. Management Director	2,798	2,531	2,897	-			2,897	0	0.00%
350	Lake Management Services	9,399	10,913	10,535	-			10,438	(97)	-0.92%
		366,583	**359,335**	**364,361**	**-**	**-**	**-**	**368,977**	**4,615**	**1.27%**
	PUBLIC WORKS									
410	Public Works Maint. Services	578,718	564,408	611,221	-			613,409	2,188	0.36%
420	Waste Diposal Services	191,418	142,190	181,386	-			171,759	(9,627)	-5.31%
440	Street Lighting Services	20,000	11,833	16,500	-			13,000	(3,500)	-21.21%
		790,136	**718,431**	**809,107**	**-**	**-**	**-**	**798,168**	**(10,939)**	**-1.35%**
	LAND USE SERVICES									
510	Planning and Zoning Services	39,848	33,176	42,615	-			42,614	(0)	0.00%
520	Inland Wetland Commission	18,108	13,071	18,384	-			18,540	156	0.85%
530	Building Services	28,127	30,894	28,442	-			28,481	39	0.14%
540	Conservation and Agricultural	1,630	912	1,630	-			1,630	-	0.00%
550	Zoning Appeals Services	1,530	2,080	1,530	-			1,530	-	0.00%
560	Building Appeal Services	140	-	140	-			-	(140)	-100.00%
570	Land Use Department	56,366	56,258	60,016	-			59,964	(52)	-0.09%
		145,749	**136,392**	**152,756**	**-**	**-**	**-**	**152,759**	**3**	**0.00%**
	RECREATION									
610	Public Celebrations	4,700	5,902	4,200	-			4,200	-	0.00%
620	Library Services	305,229	305,229	319,023	-			329,553	10,530	3.30%
630	Lake Management Advisory Committee	5,450	7,969	5,450	-			5,450	-	0.00%
640	Beach Services	36,016	26,090	31,948	-			31,677	(272)	-0.85%
650	Camp Services	-	-	-	-			-	-	0.00%
660	Recreation Area Operations	5,450	3,716	4,200	-			4,200	-	0.00%
670	Recreation	36,714	35,314	37,605	-			38,523	917	2.44%
		393,559	**384,219**	**402,427**	**-**	**-**	**-**	**413,602**	**11,176**	**2.78%**
	Board of Selectmen Total	3,228,261	2,983,381	3,291,028	4,250	-	-	3,286,129	(4,899)	-0.15%

FY 13-14 OPERATING EXPENSE AND CAPITAL EXPENDITURE BUDGET SUMMARY

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1-26-13	FY 12/13 Actual expenditures & encumb. thru 1-26-13	FY 12/13 Projected variances	FY 13/14 Proposed expendiures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
	BOARD OF EDUCATION									
111	Certified Salaries	3,981,489	4,048,550	4,043,164		4,171,473		4,032,596	(10,568)	-0.27%
112	Noncertified Salaries	863,488	739,872	755,347		718,066		732,926	(22,421)	-2.60%
210	Health Benefits	997,428	948,229	876,748		881,133		906,788	30,040	3.01%
211	Life Insurance	9,763	6,349	6,286		4,150		6,526	240	2.46%
213	FICA - (Social Security)	51,452	54,533	53,706		52,088		51,830	(1,876)	-3.65%
214	Medicare	64,528	64,370	71,697		64,173		71,017	(680)	-1.05%
250	Unemployment	79,330	13,363	21,925		930		30,732	8,807	11.10%
260	Worker's Compensation	27,522	48,747	28,072		36,561		53,622	25,550	92.83%
290	Other Benefits	126,488	64,827	52,304		40,498		52,369	65	0.05%
300	Cafeteria Expenses	-						30,000	30,000	#DIV/0!
310	Board of Education Expenses	37,223	59,786	38,000		10,025		59,000	21,000	56.42%
320	Instructional Improvement	18,016	11,059	13,580		16,715		13,900	320	1.78%
330	Professional Services	287,219	218,345	323,843		108,990		262,779	(61,064)	-21.26%
340	Technical/Contracted Services	91,442	105,440	113,556		88,769		110,736	(2,820)	-3.08%
411	Water/Air Testing and Sewage	5,400	1,955	5,400		330		3,400	(2,000)	-37.04%
421	Sanitary Refuse	8,137	7,505	16,323		4,276		9,980	(6,343)	-77.95%
422	Snow Plowing	-		-					-	#DIV/0!
430	Repairs and Maintenance	23,890	276,837	32,200		46,027		47,819	15,619	65.38%
440	Copier Rental and Usage	58,832	40,941	38,910		38,941		43,397	4,487	7.63%
510	Student Transportation	848,960	739,826	951,611		490,212		748,777	(202,834)	-23.89%
520	Property Insurance	38,934	35,179	39,713		27,993		37,751	(1,962)	-5.04%
530	Telephone	14,059	7,814	9,341		7,474		8,283	(1,058)	-7.52%
531	Postage	4,200	2,039	4,500		1,218		2,161	(2,339)	-55.69%
540	Advertising	-	281	-		2,066		298	298	#DIV/0!
560	Tuition	3,155,508	2,962,954	3,352,654		2,989,372		3,532,329	179,675	5.69%
580	Travel	3,000	10,396	3,124		3,664		3,711	587	19.56%
593	Testing	-		-		35,665			-	#DIV/0!
610	Supplies	98,236	113,954	27,006		18,867		9,098	(17,908)	-18.23%
613	Custodial Supplies	17,505	12,513	17,855		33,834		13,263	(4,592)	-26.23%
622	Electricity	129,143	84,590	101,726		1,453		86,390	(15,336)	-11.88%
623	Propane Gas	1,848	2,718	1,885		23,351		2,881	996	53.90%
624	Heating Oil	95,190	81,717	102,078		25,002		78,155	(23,923)	-25.13%
626	Diesel Fuel	77,050	54,159	84,375		31,204		55,594	(28,781)	-37.35%
640	Software	29,050	41,803	25,651		2,191		47,438	21,787	75.00%
641	Textbooks/Workbooks	49,092	29,820	1,025		500		16,318	15,293	31.15%
642	Library Books	2,500	5,708	500		1,268		2,402	1,902	76.08%
643	Periodicals	725	1,613	1,012		17,447		3,094	2,082	287.11%
730	Equipment	21,800	200,377	7,574		9,255		59,975	52,401	240.37%
810	Dues and Fees	14,220	19,624	17,309				21,665	4,356	30.64%
	Board of Education Total	11,332,667	11,117,793	11,240,000	-	10,005,180	-	11,249,000	9,000	0.08%

13-14 OPERATING EXPENSE AND CA TAL EXPENDITURE BUDGET SUMMAR

DEPT DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1-26-13	FY 12/13 Actual expenditures & encumbers thru 1-26-13	FY 12/13 projected variances	FY 13/14 Proposed expendiures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
Board of Selectmen's Budget	3,228,261	2,983,381	3,291,029	4,250	1,719,980	130,033	3,286,129	(4,899)	-0.15%
Contingency	85,000	-	85,000	(14,250)	-	25,000	98,000	13,000	15.29%
Debt Service	835,194	835,193	566,414	-	50,706	-	542,088	(24,326)	-4.29%
Board of Education's Budget	11,332,667	11,117,793	11,240,000	-	10,005,180	-	11,249,000	9,000	0.08%
TOTAL GENERAL FUND 10	15,481,122	14,936,367	15,182,443	(10,000)	11,775,866	155,033	15,175,217	(7,225)	-0.05%
TOTAL TRANSFERS OUT	589,278	764,127	2,561,244	10,000	2,571,244	-	704,056	(1,857,188)	-72.51%
TOTAL GENERAL FUND & TRANSFERS	16,070,400	15,700,494	17,743,687	-	14,347,110	155,033	15,879,273	(1,864,413)	-10.51%
Capital Fund	719,667	494,133	1,379,287		332,585	578,963	3,007,617	1,628,330	118.06%
Dog Fund	11,732	11,438	11,909	-	6,208	-	11,930	21	0.18%
Open Space Land Acquisition	47,454	-	-				-	-	#DIV/0!
Internal Service Fund		889	-				10,000	10,000	#DIV/0!
Sr. Center Fund		1,887	-					-	#DIV/0!
Recreation Fund	20,000	23,970	20,000		15,440		20,000	-	0.00%
TOTAL ALL FUNDS ABOVE	16,869,253	16,232,811	19,154,883	-	14,701,343	733,996	18,928,820	(226,062)	13.55%

SUMMARY OF FISCAL YEAR 2013- 2014 TRANSFERS AS REQUIRED BY AN ADOPTED BUDGET

TRANSFERS FROM	TRANSFERS TO					TRANSFERS FROM TOTAL
	General Fund	Capital Projects	Dog Fund	Open Space Fund	Int. Service Fund	
General Fund		683,305	10,751		10,000	704,056
Capital Projects						0
Dog Fund						0
Town Aid Rd. Fund		102,714				102,714
Open Space Fund		57,980				57,980
Int. Service Fund						0
Land Preservation						0
Recreation Fund *	14,000					14,000
TOTAL	14,000	843,999	10,751	0	10,000	878,750

* TRANSFER FROM THE REC FUND TO BE COMPLETED AT FY END TO ENSURE THAT REC FUND BALANCE IS MAINTAINED AT $25,000.

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
110	TOWN MEETING									
110	Postage	-		-				-	-	0.00%
120	Telephone/Communication	1,350	1,225.00	1,350	(125)	1,225		1,350	-	0.00%
130	Legal Notices	1,000	779.87	1,000	125	1,054		1,000	-	0.00%
520	Printing	-	-	-				-	-	0.00%
		2,350	2,004.87	2,350	-	2,279	-	2,350	-	0.00%
112	EXECUTIVE AND GENERAL ADMINISTRATIVE SERVICES									
10	Salaries & Wages	137,022	141,186.43	143,755		78,077		143,908	153	0.11%
20	Payroll Taxes	102,000	94,942.56	105,000		53,122	3,000	108,000	3,000	2.86%
22	Unemployment Compensation	5,000	40.00	5,000		-	5,000	5,000	-	0.00%
30	Worker's Compensation	30,000	8,116.56	10,000		6,088	1,883	9,000	(1,000)	-10.00%
40	Group Insurance	266,408	215,958.77	266,408		109,126	50,000	266,408	-	0.00%
50	Pension	73,500	73,800.84	77,000		39,355		80,000	3,000	3.90%
60	Def Comp Match	25,000	25,146.85	27,000		14,529		29,000	2,000	7.41%
110	Postage	1,750	1,750.00	1,750		820		1,750	-	0.00%
120	Telephone/Communication	7,720	7,272.31	7,720		4,474		7,700	(20)	-0.26%
130	Legal Notices	500	258.28	500		85		500	-	0.00%
140	Advertising	800	116.85	800		129		800	-	0.00%
230	Electricity	14,000	10,961.12	13,754		3,869	2,000	13,754	-	0.00%
240	Fuel	6,246	4,558.25	6,975		1,256	500	4,785	(2,190)	-31.40%
300	General Supplies	2,750	2,750.00	2,750	(33)	575		2,750	-	0.00%
420	Grants & Subsidies	6,200	6,200.00	3,500		3,500		3,300	(200)	-5.71%
421	Town Historian	250	26.33	250		51		250	-	0.00%
422	Economic Dev Committee	418	418.00	300		300		300	-	0.00%
460	Commercial Insurance	41,200	27,281.00	32,633		21,217	4,000	30,000	(2,633)	-8.07%
500	Professional/Technical	2,000	2,000.00	2,000		1,600		2,000	-	0.00%
515	Contracted Services	1,800	1,421.33	1,850		673		1,850	-	0.00%
520	Printing	700	463.58	700		-		500	(200)	-28.57%
550	Miscellaneous Services & Chgs	250	250.00	250		50		250	-	0.00%
600	Repairs & Maintenance	100	100.00	100		-		100	-	0.00%
610	Farmers Market Exps.	1,200	1,200.00	-				-	-	0.00%
710	Professional Improvement	500	350.00	500		300		1,475	975	195.00%
720	Professional Dues	8,146	8,146.00	8,234	33	8,266		8,974	740	8.99%
750	Conferences/Seminars	500	460.00	500		204		500	-	0.00%
770	Transportation	400	411.75	400		5		400	-	0.00%
811	Machinery/Equip.<5000	-	-	-				-	-	0.00%
		736,360	635,586.81	719,629	-	347,671	66,383	723,254	3,625	0.50%
113	INFORMATION/TECHNOLOGY									
120	Telephone	-							-	0.00%
300	Gen. Supplies	-							-	0.00%
500	Professional/Technical	12,740	7,683.97	16,900		3,092		14,560	(2,340)	-13.85%
600	Repairs/Maintenance	6,950	6,515.47	7,950		6,006		13,153	5,203	65.45%
710	Professional Improvement	-	-						-	0.00%
811	Machinery/Equipment <$5000	-	-						-	0.00%
		19,690	14,199.44	24,850	-	9,098	-	27,713	2,863	11.52%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
115	OLD FIREHOUSE BLDG									
120	Telephone	456	463.05	475		234		475	-	0.00%
230	Electricity	1,100	416.59	550		147	150	550	-	0.00%
240	Fuel	3,123	682.74	3,506		112	1,500	798	(2,709)	-77.25%
515	Contracted Services	-	-						-	0.00%
600	Repairs	-	-						-	0.00%
		4,679	1,562.38	4,531	-	493	1,650	1,823	(2,709)	-59.78%
116	CHAPEL ON THE GREEN									
230	Electricity	2,250	1,448.83	1,500		780		1,500	-	0.00%
600	Repairs	-	-						-	0.00%
		2,250	1,448.83	1,500	-	780	-	1,500	-	0.00%
117	MEETING PLACE									
120	Telephone	450	485.85	500	75	313		500	-	0.00%
230	Electricity	750	556.08	700		327		700	-	0.00%
240	Fuel	2,756	1,794.79	3,094	(75)	1,382		2,393	(702)	-22.67%
515	Contracted Services	550	-	-				-	-	0.00%
600	Repairs & Maintenance	150	650.00	150				150	-	0.00%
		4,656	3,486.72	4,444	-	2,022	-	3,743	(702)	-15.79%
120	JUDICIAL & LEGAL									
500	Professional/Technical	64,229	57,003.10	65,000		21,659		65,000	-	0.00%
		64,229	57,003.10	65,000	-	21,659	-	65,000	-	0.00%
130	REGISTRAR OF VOTERS									
10	Salaries & Wages	10,396	5,653.75	12,284	(1,600)	5,932	2,000	10,892	(1,391)	-11.33%
16	Election Workers	3,695	2,188.02	4,960	1,600	6,687		3,642	(1,318)	-26.57%
110	Postage	520	502.04	506		39		152	(354)	-69.96%
130	Legal Notices	700	336.56	700		236		200	(500)	-71.43%
300	General Supplies	7,180	4,053.03	1,215		873		1,215	-	0.00%
500	Professional/Techinical		-	1,850		1,517		1,550	(300)	-16.22%
515	Contracted Services	600	-	300		-		330	30	10.00%
520	Printing		-	3,990		2,022		3,990	-	0.00%
550	Miscellaneous Services & Chgs	125	-	125		-		150	25	20.00%
600	Repairs & Maintenance	573	-			-			-	0.00%
750	Conferences/Seminars	-				-			-	0.00%
770	Transportation	-	114.89	100		41		100	-	0.00%
811	Mach/Equip <$5000	-	-	300				300	-	0.00%
		23,789	12,848.29	26,330	-	17,347	2,000	22,521	(3,809)	-14.47%
131	TOWN TREASURER									
10	Salaries & Wages	-	-						-	0.00%
300	General Supplies	-	-						-	0.00%
550	Miscellaneous Services & Chgs	-	-						-	0.00%
811	Equipment <$5000	-	-						-	0.00%
		-	-	-	-	-	-	-	-	0.00%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
132	ASSESSMENT									
10	Salaries & Wages	90,570	93,026.17	92,378		48,859		92,465	87	0.09%
110	Postage	1,200	619.96	1,050		579		1,070	20	1.90%
130	Legal Notices	630	310.00	290		131		296	6	2.07%
300	General Supplies	2,520	2,468.71	2,450		1,091		2,500	50	2.04%
500	Professional/Technical	13,900	12,900.00	16,917		12,300		16,050	(867)	-5.13%
520	Printing	250	114.92	150		116		150	-	0.00%
710	Professional Improvement	900	817.33	1,200		394		1,200	-	0.00%
720	Professional Dues	355	320.00	415		305		415	-	0.00%
750	Conferences/Seminars	120	116.00	595		183		595	-	0.00%
770	Transportation	2,158	1,071.73	2,109		570		1,733	(376)	-17.83%
		112,603	111,764.82	117,554	-	64,528	-	116,474	(1,080)	-0.92%
133	TAX COLLECTION									
10	Salaries & Wages	60,893	62,760.75	62,109	4,250	35,819		62,225	116	0.19%
110	Postage	4,212	2,459.22	4,548		3,789		4,697	149	3.28%
130	Legal Notices	897	961.04	1,109		476		1,163	54	4.87%
300	General Supplies	674	660.76	674		447		1,442	768	113.95%
500	Professional/Technical	6,275	9,239.68	7,560		6,872		7,560	-	0.00%
505	State DMV Fee	1,248	1,247.81	1,256		1,256		1,564	308	24.52%
520	Printing	450	208.00	450		-		225	(225)	-50.00%
600	Repairs & Maintenance	-	675.30			-			-	0.00%
710	Professional Improvement	260	195.38	260		10		260	-	0.00%
720	Professional Dues	90	90.00	100		75		115	15	15.00%
750	Conferences/Seminars	200	125.00	230		168		230	-	0.00%
770	Transportation	281	187.04	306		159		311	5	1.63%
		75,480	78,809.98	78,602	4,250	49,071	-	79,792	1,190	1.51%
134	PUBLIC RECORDS SERVICES									
10	Salaries & Wages	79,078	78,110.68	75,794		40,906		76,906	1,112	1.47%
110	Postage	1,421	1,175.87	1,262		802		1,175	(87)	-6.89%
130	Legal Notices	1,824	2,691.81	1,876		620		1,787	(89)	-4.74%
300	General Supplies	3,741	2,091.84	3,741		928		3,741	-	0.00%
500	Professional/Technical	4,040	3,640.77	4,040		1,219		4,165	125	3.09%
515	Contracted Services	540	224.64	540		113		540	-	0.00%
550	Misc. Services & Chgs	270	120.00	270		86		270	-	0.00%
600	Repairs & Maintenance	300	-	200		175		200	-	0.00%
630	Rental	342	284.20	387		-		387	-	0.00%
710	Professional Improvement	1,200	200.00	1,200		310		800	(400)	-33.33%
720	Professional Dues	265	150.00	220		100		220	-	0.00%
750	Conferences/Seminars	675	545.38	675		190		675	-	0.00%
770	Transportation	284	193.36	305		94		315	10	3.28%
		93,980	89,428.55	90,510	-	45,543	-	91,181	671	0.74%
135	FINANCIAL PLANNING AND AUDITING									
110	Postage	350	350.00	500		-		600	100	20.00%
130	Legal Notices	100	100.00	125		-		125	-	0.00%
500	Professional/Technical	18,093	17,243.00	19,730		18,220		17,400	(2,330)	-11.81%
520	Printing	400	-	400		-		300	(100)	-25.00%
		18,943	17,693.00	20	-	18,220	-	18,425	(2,330)	-1

FY 13-14 OPERATIN BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
136	FINANCE DEPARTMENT									
10	Salaries & Wages	200,046	201,940.50	206,667		109,307		203,925	(2,743)	-1.33%
110	Postage	2,500	1,792.87	2,500		453		2,500	-	0.00%
120	Telephone	1,500	1,286.33	1,500		740		1,500	-	0.00%
230	Electricity	-	-	-		-		-	-	0.00%
300	General Supplies	3,250	2,988.98	3,250		515		3,250	-	0.00%
500	Professional/Technical	22,000	18,144.78	22,000		12,660		22,000	-	0.00%
515	Contracted Services	1,050	258.06	500		219		500	-	0.00%
520	Printing	-	-	-		-		-	-	0.00%
550	Misc Svc/Charges	150	15.00	150		-		150	-	0.00%
600	Repairs/Maintenance	100	-	100		-		100	-	0.00%
710	Professional Improvement	800	609.90	800		-		800	-	0.00%
720	Professional Dues	1,000	175.00	1,000		160		400	(600)	-60.00%
750	Conferences/Seminars	700	279.50	700		180		700	-	0.00%
770	Transportation	400	60.10	400		28		300	(100)	-25.00%
811	Mach/Equip <$5000	1,200	634.00	200		-		200	-	0.00%
		234,696	228,185.02	239,767	-	124,262	-	236,325	(3,443)	-1.44%
140	TAX REVIEW SERVICES									
10	Salaries & Wages	-	-			-			-	0.00%
110	Postage	50	-	50		-		50	-	0.00%
130	Legal Notices	250	275.79	300		135		400	100	33.33%
710	Professional Improvement	100	-	100				100	-	0.00%
		400	275.79	450	-	135	-	550	100	22.22%
210	HEALTH CARE / INSPECT. SERVICES									
500	Professional/Technical	24,215	24,214.19	24,783		18,587		24,783	-	0.00%
		24,215	24,214.19	24,783	-	18,587	-	24,783	-	0.00%
230	SOCIAL SERVICES									
10	Salaries & Wages	5,512	4,915.60	8,323		1,590	2,000	5,643	(2,680)	-32.20%
300	General Supplies	-	-						-	0.00%
550	Professional/Technical	8,350	7,654.13	8,550		4,275		8,550	-	0.00%
770	Transportation	400	-	400				400	-	0.00%
		14,262	12,569.73	17,273	-	5,865	2,000	14,593	(2,680)	-15.52%
240	DRUG & ALCOHOL ABUSE PREV.									
420	Grants	746	746.00	746		746		823	77	10.32%
		746	746.00	746	-	746	-	823	77	10.32%
250	ELDERLY SERVICES (Commission On Aging)									
110	Postage	75	-	50		-		50	-	0.00%
300	General Supplies	50	-	50		-		50	-	0.00%
420	Grants & Subsidies	13,041	13,041.00	11,580		9,037		10,848	(732)	-6.32%
540	Celebration	1,250	806.73	1,000		-		1,000	-	0.00%
770	Transportation	-	-						-	0.00%
		14,416	13,847.73	12,680	-	9,037	-	11,948	(732)	-5.77%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
260	BECKISH SENIOR CENTER									
10	Salaries & Wages	36,281	35,530.92	40,480		20,886		40,651	171	0.42%
110	Postage	200	141.35	200		18		-	(200)	-100.00%
120	Telephone	1,488	1,687.32	1,452		940		1,500	48	3.31%
230	Electricity	13,820	10,540.78	13,000		5,532		13,000	-	0.00%
240	Fuel	12,931	11,939.29	15,961		6,909		14,303	(1,658)	-10.39%
300	General Supplies	1,000	964.27	1,000		349		1,000	-	0.00%
515	Contracted Services	1,000	963.77	848		661		1,373	525	61.91%
520	Printing	-	-	-		-		-	-	0.00%
550	Misc. Services & Chgs	188	187.61	188		188		188	-	0.00%
710	Professional Improvement	100	57.00	200		-		200	-	0.00%
720	Professional Dues	200	50.00	50		-		-	(50)	-100.00%
770	Transportation	200	184.69	300		94		300	-	0.00%
811	Mach / Equip < $5000	-	-			-			-	0.00%
		67,408	62,247.00	73,679	-	35,577	-	72,515	(1,164)	-1.58%
270	YOUTH SERVICES									
420	Grants & Subsidies	17,082	17,082.00	36,944		36,944		37,313	369	1.00%
		17,082	17,082.00	36,944	-	36,944	-	37,313	369	1.00%
310	POLICE PROTECTION									
120	Telecommunications	1,450	959.88	1,450		560		1,450	-	0.00%
300	General Supplies	-	-			-			-	0.00%
500	Professional/Technical	110,703	110,883.84	110,000		-		114,000	4,000	3.64%
550	Miscellaneous Services & Chgs	-	-			-			-	0.00%
		112,153	111,843.72	111,450	-	560	-	115,450	4,000	3.59%
320	FIRE FIGHTING AND EMERGENCY (Medical Services)									
10	Salaries & Wages	-	-						-	0.00%
30	Worker's Comp. Insurance	7,500	4,070.44	4,500		3,053		4,500	-	0.00%
420	Grants & Subsidies	183,750	185,100.00	183,750		137,813		184,481	731	0.40%
500	Professional/Technical	30,147	23,809.74	30,003		26,240		29,985	(18)	-0.06%
		221,397	212,980.18	218,253	-	167,106	-	218,966	713	0.33%
330	FIRE PREVENTION SERVICES									
10	Salaries & Wages	19,536	19,536.00	19,927		11,624		19,926	(1)	0.00%
110	Postage	-	-	-				-	-	0.00%
120	Telephone/Communications	-	-	-					-	0.00%
300	General Supplies	-	-	-				-	-	0.00%
710	Professional Improvement	600	586.00	600				600	-	0.00%
720	Professional Dues	200	190.00	200		40		200	-	0.00%
770	Transportation	500	753.81	500		140		500	-	0.00%
		20,836	21,065.81	21,227	-	11,804	-	21,226	(1)	0.00%
345	EMER. MANAGEMENT DIRECTOR									
10	Salaries	2,448	2,497.00	2,547		1,274		2,547	0	0.00%
110	Postage	50	-	50				50	-	0.00%
300	General Supplies	100	-	100		-		100	-	0.00%
500	Professional/Technical	50	-	50				50	-	0.00%
770	Transportation	150	34.41					150	-	0
		2,798	2,531.41	[illegible]	-	1,274	-	2,897	0	

FY 13-14 OPERATIN' BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
350	LAKE MANAGEMENT SERVICES									
10	Salaries & Wages	6,799	6,869.27	6,935		3,091		6,938	3	0.04%
120	Telephone/Communication	300	98.42	300		98		200	(100)	-33.33%
300	General Supplies	600	772.06	600		33		600	-	0.00%
520	Printing	500	545.00	500				500	-	0.00%
550	Misc. Services & Chgs	200	40.99	200				200	-	0.00%
600	Repairs & Maintenance	1,000	2,587.72	2,000		404		2,000	-	0.00%
		9,399	10,913.46	10,535	-	3,626	-	10,438	(97)	-0.92%
410	PUBLIC WORKS MAINT. SERVICES									
10	Salaries & Wages	356,073	354,429.81	371,128		199,589		372,323	1,195	0.32%
11	Salaries & Wages-OT	30,707	14,567.25	30,574		10,115	4,000	30,575	1	0.00%
120	Telephone	3,096	3,930.34	3,996	500	2,313		3,324	(672)	-16.82%
230	Electricity	4,200	2,939.65	4,150	(500)	744	500	2,220	(1,930)	-46.51%
240	Fuel	46,897	36,453.65	53,213		21,544	3,000	47,342	(5,872)	-11.03%
300	General Supplies	7,620	7,144.55	7,460		3,127		6,450	(1,010)	-13.54%
500	Professional/Technical	4,900	2,468.22	5,200		1,477		5,676	476	9.15%
515	Contracted Services	29,450	30,214.12	30,900		13,569		34,200	3,300	10.68%
600	Repairs & Maintenance	74,925	84,592.73	82,350		37,656		88,600	6,250	7.59%
610	Bldgs/Grounds Rep/Maint	16,750	22,599.37	18,650		11,557		19,100	450	2.41%
630	Rental	3,700	4,213.52	3,200		1,384		3,200	-	0.00%
710	Professional Development	400	855.00	400		225		400	-	0.00%
770	Transportation	-	-						-	0.00%
		578,718	564,408.21	611,221	-	303,300	7,500	613,409	2,188	0.36%
420	WASTE DISPOSAL SERVICES									
10	Salaries & Wages	25,073	24,863.92	22,837		12,650		22,838	2	0.01%
11	Salries & Wages-OT	1,959	1,936.34	2,121		788		2,122	0	0.01%
110	Postage	450	450.00	250		-		270	20	8.00%
230	Electricity	3,000	1,180.41	2,000		355	1,000	1,100	(900)	-45.00%
300	General Supplies	750	695.30	1,550		75		1,550	-	0.00%
500	Professional /Technical	150,000	105,820.07	142,842		56,247	35,000	134,393	(8,449)	-5.91%
515	Contracted Services	3,936	2,660.00	3,936		442		3,936	-	0.00%
520	Printing	450	-	200		30		250	50	25.00%
600	Repairs & Maintenance	1,000	19.24	850		57		500	(350)	-41.18%
630	Rental	4,800	4,565.00	4,800		2,800		4,800	-	0.00%
		191,418	142,190.28	181,386	-	73,444	36,000	171,759	(9,627)	-5.31%
440	STREET LIGHTING SERVICES									
230	Electricity	20,000	11,832.79	16,500		5,482	3,500	13,000	(3,500)	-21.21%
		20,000	11,832.79	16,500	-	5,482	3,500	13,000	(3,500)	-21.21%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
510	PLANNING AND ZONING SERVICES									
10	Salaries & Wages	12,033	10,992.47	12,275		6,280		12,274	(0)	0.00%
110	Postage		349.32			-				
120	Telephone	-	-			-			-	0.00%
130	Legal Notices	2,100	3,006.61	2,500		716		2,500	-	0.00%
420	Grants & Subsidies	-	-			-			-	0.00%
500	Professional/Technical	24,125	17,554.11	26,250		8,077	5,000	26,250	-	0.00%
520	Printing	200	48.00	200		-		200	-	0.00%
550	Miscellaneous Services & Chgs	300	245.05	-		-		-	-	0.00%
600	Repairs/Maint	-	-	-		-		-	-	0.00%
710	Professional Improvement	-	-	-		-		-	-	0.00%
720	Professional Dues	190	90.00	190		-		190	-	0.00%
750	Conferences/Seminars	-	-	300		80		300	-	0.00%
770	Transportation	900	890.78	900		64		900	-	0.00%
811	Mach/Equip <$5000	-	-			-			-	0.00%
812	Mach/Equip >$5000	-	-			-			-	0.00%
		39,848	33,176.34	42,615	-	15,217	5,000	42,614	(0)	0.00%
520	INLAND WETLAND COMMISSION									
10	Salaries & Wages	13,752	11,251.37	14,028		6,803		14,028	(0)	0.00%
120	Telephone	240	240.00	240		-		396	156	65.00%
130	Legal Notices	1,500	527.22	1,500		423		1,500	-	0.00%
420	Grants & Subsidies	356	356.00	356		356		356	-	0.00%
500	Professional/Technical	1,500	-	1,500		-		1,500	-	0.00%
710	Professional Impr	-	-	-		-		-	-	0.00%
720	Professional Dues	160	100.00	160		60		160	-	0.00%
750	Conferences/Seminars	-	-	-		-		-	-	0.00%
770	Transportation	600	596.07	600		-		600	-	0.00%
		18,108	13,070.66	18,384	-	7,642	-	18,540	156	0.85%
530	BUILDING SERVICES									
10	Salaries & Wages	25,427	28,427.00	25,937		7,496	5,000	25,935	(2)	-0.01%
120	Telephone/Communication	400	356.69	-	605	-		396	396	0.00%
140	Advertising	-	-			-			-	0.00%
300	General Supplies	-	-			-			-	0.00%
520	Printing	200	-	200		195		200	-	0.00%
720	Professional Dues	125	250.00	150	(150)	-		150	-	0.00%
750	Conferences/Seminars	475	537.56	655	(455)	-		300	(355)	-54.20%
770	Transportation	1,500	1,323.14	1,500		804		1,500	-	0.00%
		28,127	30,894.39	28,442	-	8,495	5,000	28,481	39	0.14%
540	CONSERVATION & AG									
110	Postage	500	128.20	300		-		300	-	0.00%
300	General Supplies	150	393.90	150		-		150	-	0.00%
500	Professional/Technical	380	200.00	380		-		380	-	0.00%
720	Professional Dues	100	-	100		50		100	-	0.00%
750	Conferences/Seminars	500	190.00	500		95		500	-	0.00%
770	Transportation	-	-	200				200	-	0.00%
		1,630	912.10	1,630	-	145	-	1,630	-	0.00%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
550	ZONING APPEALS SERVICES									
130	Legal Notices	1,200	2,000.47	1,200		738		1,200	-	0.00%
550	Miscellaneous Services & Chgs	150	-	150		150		150	-	0.00%
750	Conferences/Seminars	100	-	100		-		100	-	0.00%
770	Transportation	80	79.92	80		-		80	-	0.00%
		1,530	2,080.39	1,530	-	888	-	1,530	-	0.00%
560	BUILDING APPEAL SERVICES									
130	Legal Notices	140	-	140		-			(140)	-100.00%
		140	-	140	-	-	-	-	(140)	-100.00%
570	LAND USE DEPARTMENT									
10	Salaries & Wages	51,166	51,339.37	54,316		26,283		54,464	148	0.27%
110	Postage	1,600	2,064.77	1,600		741		1,600	-	0.00%
300	General Supplies	2,500	2,479.39	2,500		1,449		2,800	300	12.00%
600	Repairs & Maintenance	1,100	374.31	1,100		435		1,100	-	0.00%
811	Machinery/Equipment <$5000	-	-	500		-		-	(500)	-100.00%
831	Furniture & Fixtures <$5000	-	-						-	0.00%
		56,366	56,257.84	60,016	-	28,908	-	59,964	(52)	-0.09%
610	PUBLIC CELEBRATIONS									
300	General Supplies	1,000	651.75	1,000		79		1,000	-	0.00%
500	Professional/Technical	3,700	5,250.00	3,200		-		3,200	-	0.00%
		4,700	5,901.75	4,200	-	79	-	4,200	-	0.00%
620	LIBRARY SERVICES									
420	Grants & Subsidies	305,229	305,229.00	319,023		239,267		329,553	10,530	3.30%
500	Professional/Technical	-		-		-		-	-	0.00%
		305,229	305,229.00	319,023	-	239,267	-	329,553	10,530	3.30%
630	LAKE MANAGEMENT ADVISORY COMMITTEE									
110	Postage		-	-		-		-	-	0.00%
500	Professional/Technical	5,300	7,969.44	5,300		1,849		5,300	-	0.00%
520	Printing	-		-		-		-	-	0.00%
720	Professional Dues	150	-	150		-		150	-	0.00%
		5,450	7,969.44	5,450	-	1,849	-	5,450	-	0.00%
640	BEACH SERVICES									
10	Salaries & Wages	27,832	21,256.34	24,783		16,922	1,000	24,672	(112)	-0.45%
110	Postage	500	174.32	200		-		200	-	0.00%
120	Telephone/Communication	120	81.15	120		43		120	-	0.00%
140	Advertising	-	-			-			-	0.00%
230	Electricity	1,000	623.91	1,000		494		1,000	-	0.00%
240	Fuel	1,670	983.60	1,875		707		1,395	(480)	-25.60%
300	General Supplies	1,500	902.23	1,600		46		1,750	150	9.38%
500	Professional/Technical	2,594	1,768.17	1,770		5		1,940	170	9.60%
515	Contracted Services	300	300.00	300		-		300	-	0.00%
520	Printing	500	-	300		-		300	-	0.00%
600	Repairs & Maintenance	-	-	-		-		-	-	0.00%
811	Machinery/Equipment < $5000	-	-	-		-		-	-	0.00%
		36,016	26,089.72	31,948	-	18,217	1,000	31,677	(272)	-0.85%

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
650	CAMP SERVICES									
10	Salaries	-	-			-			-	0.00%
110	Postage	-	-			-			-	0.00%
300	General Supplies	-	-			-			-	0.00%
500	Professional/Technical	-	-			-			-	0.00%
520	Printing	-	-			-			-	0.00%
811	Machinery/Equipment < $5000	-	-			-			-	0.00%
831	Furniture & Fixtures <$5000	-	-			-			-	0.00%
		-	-	-	-	-	-	-	-	0.00%
660	RECREATION AREA OPERATIONS									
120	Telephone/Communication	-	-			-			-	0.00%
230	Electricity	1,000	726.73	1,200		506		1,200	-	0.00%
300	General Supplies	450	149.45	-		-		-	-	0.00%
515	Contracted Services	4,000	2,839.50	3,000		1,499		3,000	-	0.00%
600	Repairs & Maintenance	-	-			-			-	0.00%
630	Rental	-	-			-			-	0.00%
		5,450	3,715.68	4,200	-	2,005	-	4,200	-	0.00%
670	RECREATION									
10	Salaries	34,464	34,268.27	35,155		19,768		32,850	(2,305)	-6.56%
110	Postage	200	48.95	200		50		800	600	300.00%
120	Telephone/Communication					-		348	348	#DIV/0!
140	Advertising	600	45.00	600		100		600	-	0.00%
300	General Supplies	800	465.56	800	(80)	210		800	-	0.00%
500	Professional/Technical					-		2,140	2,140	#DIV/0!
520	Printing	-	-			-			-	0.00%
720	Professional Dues	-	-	100	30	130		135	35	35.00%
750	Conf / Seminars	400	370.00	500	50	550		600	100	20.00%
770	Transportation	250	115.72	250		-		250	-	0.00%
831	F & F <$5000	-	-			-			-	0.00%
		36,714	35,313.50	37,605	-	20,808	-	38,523	917	2.44%
	TOTAL BOARD OF SELECTMEN	3,228,261	2,983,380.92	3,291,029	4,250	1,719,980	130,033	3,286,129	(4,899)	-0.15%
5100	EDUCATION SERVICES (BOE)									
	TOTAL BOARD OF EDUCATION	11,332,667	11,117,793.16	11,240,000		10,005,180	-	11,249,000	9,000	0.08%
700	DEBT SERVICE									
960	4/95 Bond Prin Payment	-	-						-	0.00%
961	4/95 Bond Interest Payment	-	-						-	0.00%
962	01Bond Principal Payment	145,000	145,000.00	145,000		-		145,000	-	0.00%
963	01 Bond Interest Payment	70,000	69,998.76	63,620		31,809		57,094	(6,526)	-10.26%
964	8/02 Bond Principal Payment	560,000	560,000.00	320,000		-		315,000	(5,000)	-1.56%
965	8/02 Bond Interest Payments	60,194	60,193.76	37,794		18,897		24,994	(12,800)	-33.87%
	TOTAL DEBT SERVICE	835,194	835,192.52	566,414	-	50,706	-	542,088	(24,326)	-4.29%
800	CONTINGENCY									
900	Reserve for Contingency	85,000		85,000	(14,250)		25,000	98,000	13,000	15.29%
		85,000		85,[illegible]	(14,250)	-	25,000	98,000	13,000	1[illegible]
	FUND TOTALS-GENERAL FUND	15,481,122	14,936,367	15,182[illegible]	(10,000)	11,775,866	155,033	15,175,217	(7,225)	

FY 13-14 OPERATING BUDGET (Detailed)

DEPT	DESCRIPTION	FY 11/12 Budgeted expenditures	FY 11/12 Actual expenditures & encumbrances	FY 12/13 Budgeted expenditures	FY 12/13 Transfers thru 1/26/13	FY 12/13 Actual expenditures & encumbers thru 4/5/13	FY 12/13 Projected variances	FY 13/14 Proposed expenditures	$ Variance b/t FY 13/14 proposed & FY 12/13 budgeted	% Variance b/t FY 13/14 proposed & FY 12/13 budgeted
8900	**Transfers From General Fund**									
To	Capital Fund	570,278	744,722.00	2,542,244	10,000	2,552,244		683,305	(1,858,939)	-73.12%
To	Dog Fund	9,000	9,405.00	9,000		9,000		10,751	1,751	19.46%
To	Internal Service Fund	10,000	10,000.00	10,000		10,000		10,000	-	0.00%
To	Special Revenue Funds					-			-	0.00%
	TOTAL TRANSFERS OUT	589,278	764,127.00	2,561,244	10,000	2,571,244	-	704,056	(1,857,188)	-72.51%
									-	
	TOTAL GENERAL FUND & TRANSFERS	16,070,400	15,700,494	17,743,687	-	14,347,110	155,033	15,879,273	(1,864,413)	-10.51%
	DOG FUND									
D134	PUBLIC RECORDS SERVICES									
110	Postage	247	247.00	266		247		277	11	4.14%
300	General Supplies	258	45.00	258		45		258	-	0.00%
500	Professional/Technical	1	-	1		1		1	-	0.00%
550	Miscellaneous Services & Chgs	-							-	0.00%
	AGENCY TOTALS	506	292.00	525	-	293	-	536	11	2.10%
D360	CANINE CONTROL SERVICES									
10	Salaries & Wages	7,886	8,189.00	8,044		4,332		8,044	0	0.00%
12	Auto Allowance	2,600	2,700.00	2,600		1,400		2,600	-	0.00%
120	Telephone/Communication	40	27.00	40				-	(40)	-100.00%
140	Advertising	100	26.00	100		13		100	-	0.00%
300	General Supplies	300	14.00	300				150	(150)	-50.00%
500	Professional/Technical	300	190.00	300		170		350	50	16.67%
550	Miscellaneous Services & Chgs	-		-				150	150	0.00%
	AGENCY TOTALS	11,226	11,146.00	11,384	-	5,915	-	11,394	10	0.09%
	FUND TOTALS - DOG FUND	11,732	11,438.00	11,909	-	6,208	-	11,930	21	0.18%

FY 13-14 GRANTS AND SUBSIDIES

Dept #	Agency	FY 08-09 Budget	FY 09-10 Budget	FY 10-11 Budget	FY 11-12 Budget	FY 12-13 Budget	FY 13-14 Budget	$ Change b/t FY 12-13 & FY 13-14	% Change b/t FY 12-13 & FY 13-14
112	CSO - Liability Insurance	2,700	2,700	2,700	2,700	0	0	0	0.0%
	VNA East, Inc.	1,200	1,200	1,200	1,200	1,200	1,000	-200	-16.7%
	The Nature Conservancy	0	0	1,000	1,000	500	500	0	0.0%
	United Services	0	0	1,000	1,000	1,000	1,000	0	0.0%
	Sexual Assault Crisis Center	0	0	0	300	300	300	0	0.0%
	Windham Regional Community Council.	0	0	0	0	500	500	0	0.0%
240	NECASA Assessment	800	746	850	746	746	823	77	10.3%
250	Wind. Reg. Transit District	10,599	10,599	12,055	11,587	10,174	10,174	0	0.0%
	McSweeny Regional Sr. Center	2,200	2,200	2,000	0	0		0	0.0%
	TVCCA Assessment	2,564	2,191	1,842	1,454	1,406	674	-732	-52.1%
320	Columbia Volunteer Fire Dept.	181,800	181,800	181,800	183,750	183,750	184,481	731	0.4%
520	Eastern CT Conservation District	356	356	356	356	356	356	0	0.0%
620	Saxton B. Little Free Library	291,708	291,708	300,460	305,229	319,023	329,553	10,530	3.3%
	TOTALS	**493,927**	**493,500**	**505,263**	**509,322**	**518,955**	**529,361**	**10,406**	**2.0%**

FY 13-14 CAPITAL PROJECTS F~SERVE FUND - PROJECT PLAN

ACCOUNT #	PROJECT DESCRIPTION	Balance 6/30/12	FY 12-13 Budget Appropriation	FY 12-13 Town Meeting Appropriation	FY 12-13 Projected Spending	6/30/13 Projected Balance	FY 13-14 Budget Appropriation	7/1/13 Projected Balance	FY 13-14 Projected Spending	6/30/14 Projected Balance	FY 14/15 Approp	FY 15/16 Approp	FY 16/17 Approp	FY 17/18 Approp
20-6187-001	Road Resurfacing	104,635	265,491		270,126	100,000	258,288	358,288	358,288	-	206,405	194,640	305,000	225,000
20-6190-001	Rec Area Improvement	14,313	12,000		6,313	20,000	4,000	24,000	24,000	-	66,666	66,666	66,666	9,500
20-6193-005	Watershed Mgmt Plan/Implem	2,909				2,909	(2,909)	-	-	-				
20-6196-002	Town Hall Computers	517			517	-		-	-	-				
20-6196-003	Records Retention Town Clerk	494			494	-		-	-	-				
20-6201-001	Revaluation	(3)	18,370			18,367	16,000	34,367	34,367	-	16,000	16,000	25,000	25,000
20-6205-001	DPW Capital Equipment	56,678	188,300		202,126	42,852	18,848	61,700	61,700	-	155,000	108,000	50,000	200,000
20-6205-002	DPW Transfer Station Equipment	5,000	6,000	3,500	11,200	3,300	1,700	5,000	5,000	-	6,500			
20-6205-006	Library Roof	20,000	(20,000)			-		-	-	-				
20-6206-002	DPW Capital Improvements Bldgs	23,962	35,800		59,762	-	8,300	8,300	8,300	-	175,000	175,000	20,000	45,000
20-6206-005	HWP Window Replacement and Repair	10,010	(10,010)			-		-	-	-				
20-6208-005	Bridge on Roses Br. Rd. / Pucker St.	17,008	30,950			47,958	64,525	112,483		112,483	64,525			
20-6208-008	4 Classroom Carpets/Year	1,119	(1,119)			-		-	-	-				
20-6208-022	Senior Center Kitchen	1,757				1,757		1,757	-	1,757				
20-6388-013	Land Acquisition	146,804				146,804	(47)	146,757	140,763	5,994	140,762			
20-6403-006	CVFD Equipment - Engine		150,000		150,000	-		-		-				
20-6403-008	Town Website - 1 of 2 payments	2,563	(2,563)			-		-	-	-				
20-6403-011	Boathouse & Murphy House renovations	4,615	16,000		10,300	10,315		10,315		10,315				
20-6403-015	Dry hydrant near Island Woods	5				5	(5)	-	-	-				
20-6403-017	Marine Boat replacement	7,000	5,000	10,000	22,000	-		-	-	-				
20-6403-023	HWP roof architectural fees	38,986			38,986	-		-		-				
20-6403-025	Town Hall Generator	1,833	(1,833)			-		-	-	-				
20-6403-026	Dam Hazard Mitigation	3,630	200,000		20,000	183,630		183,630	183,630	-				
20-6703-004	Library Expansion - Phase III	143,500			8,500	135,000		135,000	135,000	-				
20-6206-006	HWP Roof Replacement		1,881,190			1,881,190	-	1,881,190	1,881,190	-				
	Ron Szegda development rIghts ('14-'23)						198,790	198,790	19,879	178,911	19,879	19,879	19,879	19,879
	Bridge on Hop River Rd.					-	55,667	55,667		55,667	55,666	55,666		
	Bridge on Baker Hill Rd.					-	66,667	66,667		66,667	66,667	66,666		
	HWP floor replacement/repair						15,000	15,000	15,000	-	15,000	15,000	15,000	15,000
	HWP window replacement/repair						6,000	6,000	6,000	-		6,000		6,000
	HWP Security						130,000	130,000	130,000	-				
	HWP potable water storage tank						4,500	4,500	4,500	-				
	HWP Sewage Pump Replacement					-		-		-		10,000		
	TOTAL	607,335	2,773,576	13,500	800,324	2,594,087	845,324	3,439,411	3,007,617	431,794	988,070	733,517	501,545	545,379
DESIGNATED FUND RESERVES		607,335	2,773,576	13,500	800,324	2,594,087	845,324	3,439,411	3,007,617	431,794				

FY 13-14 CAPITAL PROJECTS RESERVE FUND - PROJECT PLAN

CAPITAL PROJECTS RESERVE FUND
Budget Year 2013-2014
CASH BASIS FUND RECONCILIATION

	Fund Balance 6/30/12	FY 12/13 PROJECTED INCOME	COST	FY 12/13 Projected Spending	6/30/13 Projected Balance	PROJ 13/14 INCOME	COST	7/1/13 Projected Balance
DESIGNATED RESERVE FUNDS	607,335							
UNDESIGNATED								
Anticipated Investment Income		1,000	-		INVESTMENT INCOME	100		
Transfer From TAR		232,015			TRANSFER FROM TAR	102,714		
Transfer From General Fund (budget)		2,542,244			OTHER SOURCES	-		
Transfer From General Fund (add'l)		13,500			TRANSFERS OUT	XXX		
Transfer from Open Space Acquisition Fund					TRANSFER FROM O. Space Acq. Fun	57,980		
Transfers out		XXX						
UNDESIGNATED AS OF 6/30/12	(458)							
AVAILABLE FOR IDENTIFIED PROJECTS	606,877	2,788,759	-	800,324	2,595,312	160,794		2,756,106
TRANSFER FROM GENERAL FUND REQUIRED					(1,225)			683,305
								3,439,411

NON-GENERAL FUND REVENUE SOURCES	Balance 6/30/2012	IN	OUT	Balance 6/30/2013	IN	OUT	Balance 6/30/2014
TOWN AID ROAD FUND	232,015	102,714	232,015	102,714	205,992	102,714	205,992
OPEN SPACE ACQUISITION FUND	53,781	4,199	-	57,980	-	57,980	-
STATE LOCIP ENTITLEMENT FOR COLUMBIA	136,028	41,093		177,121	60,711	176,028	61,804
LAND PRESERVATION FUND	2,634	1,752	4,386	-			-

FY 13-14 BOARD OF SELECTMEN EMPLOYEE SALARY SCHEDULE

Title	Dept.	FY 12-13 Budget					FY 13-14 Budget									
		Base Hrs.	Hourly Rate	Annual Base Pay	Est. OT Hrs.	Annual Base Pay + OT	⇕Base Hrs.	Base Hrs.	%⇕Hrly Rate	Hrly. Rate	Annual Base Pay	⇕Annual Base Pay	⇕Est. OT Hrs.	Est. OT Hrs.	Annual Base Pay + OT	⇕Annual Base Pay + OT
EMPLOYEES																
Town Administrator	112	N/A	N/A	90,203	N/A	90,203	N/A	N/A	0.0%	N/A	90,203	0	N/A	N/A	90,203	0
Admin Ass't to Town Admin.	112	2080	19.78	41,142	0	41,142	8	2,088	0.0%	19.78	41,301	158	0	0	41,301	158
Assessor	132	N/A	N/A	69,878	N/A	69,878	N/A	N/A	0.0%	N/A	69,878	0	N/A	N/A	69,878	0
Assistant to the Assessor	132	1250	17.35	21,688	0	21,688	5	1,255	0.0%	17.35	21,774	87	0	0	21,774	87
Tax Collector	133	N/A	N/A	41,475	N/A	41,475	0	N/A	0.0%	N/A	41,475	0	N/A	N/A	41,475	0
Assistant Tax Collector	133	1216	16.20	19,699	0	19,699	7	1,223	0.0%	16.20	19,813	113	0	0	19,813	113
Town Clerk	134	N/A	N/A	52,612	N/A	52,612	N/A	N/A	0.0%	N/A	52,612	0	N/A	N/A	52,612	0
Assistant Town Clerk	134	1526	15.92	24,294	0	24,294	0	1,526	0.0%	15.92	24,294	0	0	0	24,294	0
Assistant Town Clerk	134	0	15.92	0	0	0	0	0	0.0%	15.92	0	0	0	0	0	0
Finance Director	136	N/A	N/A	80,371	N/A	80,371	N/A	N/A	0.0%	N/A	80,371	0	N/A	N/A	80,371	0
Accountant I	136	N/A	N/A	62,424	N/A	62,424	N/A	N/A	0.0%	N/A	62,424	0	N/A	N/A	62,424	0
Accounting Assistant	136	1922	23.64	45,436	0	45,436	-42	1,880	0.0%	23.64	44,443	-993	32	32	45,200	-236
Payroll Specialist	136	1013	15.61	15,813	0	15,813	-17.5	996	0.0%	15.61	15,540	-273	0	25	15,930	117
Director of Senior Services	260	1820	16.39	29,830	0	29,830	7	1,827	0.0%	16.39	29,945	115	0	0	29,945	115
Recreation Director	670	1027	21.23	21,803	0	21,803	6.5	1,034	0.0%	21.23	21,941	138	0	0	21,941	138
Assistant to the Rec. Director	670	1027	13.01	13,361	0	13,361	-188.5	839	0.0%	13.01	10,909	-2,452	0	0	10,909	-2,452
Deputy Fire Marshal	330	N/A	N/A	4,807	N/A	4,807	N/A	N/A	0.0%	N/A	4,807	0	N/A	N/A	4,807	0
Fire Marshal	330	N/A	N/A	15,119	N/A	15,119	N/A	N/A	0.0%	N/A	15,119	0	N/A	N/A	15,119	0
Emergency Management Dir.	345	N/A	N/A	2,547	N/A	2,547	N/A	N/A	0.0%	N/A	2,547	0	N/A	N/A	2,547	0
Animal Control Officer	360	N/A	N/A	8,044	N/A	8,044	N/A	N/A	0.0%	N/A	8,044	0	N/A	N/A	8,044	0
Public Works Director	410	N/A	N/A	76,152	N/A	76,152	N/A	N/A	0.0%	N/A	76,152	0	N/A	N/A	76,152	0
Highway Foreman	410	2080	25.08	52,166	150	57,809	8	2,088	0.0%	25.08	52,367	201	0	150	58,010	201
Highway Maintainer 1	410	2080	20.80	43,264	150	47,944	8	2,088	0.0%	20.80	43,430	166	0	150	48,110	166
Highway Maintainer 2	410	2080	21.42	44,554	150	49,373	8	2,088	0.0%	21.42	44,725	171	0	150	49,544	171
Highway Maintainer 3	410	2080	20.80	43,264	150	47,944	8	2,088	0.0%	20.80	43,430	166	0	150	48,110	166
Highway Maintainer 4	410	1248	20.80	25,958	150	30,638	8	1,256	0.0%	20.80	26,125	166	0	150	30,805	166
Facilities Manager	410	2080	21.40	44,512	100	47,722	8	2,088	0.0%	21.40	44,683	171	0	100	47,893	171
Facilities Maintainer	410	2080	19.08	39,686	100	42,548	8	2,088	0.0%	19.08	39,839	153	0	100	42,701	153
Landfill Custodian	420	416	12.50	5,200	0	5,200	0	416	0.0%	12.50	5,200	0	0	0	5,200	0
Equipment Operator	420	848	20.80	17,638	68	19,760	0	848	0.0%	20.80	17,638	0	0	68	19,760	0
Zoning Enforncement Officer	510	364	33.72	12,274	0	12,274	0	364	0.0%	33.72	12,274	0	0	0	12,274	0
Inland Wetlands Agent	520	416	33.72	14,028	0	14,028	0	416	0.0%	33.72	14,028	0	0	0	14,028	0
Building Official	530	780	33.25	25,935	0	25,935	0	780	0.0%	33.25	25,935	0	0	0	25,935	0
PZC / IWWA / ZBA Clerk	570	780	16.00	12,480	0	12,480	0	780	0.0%	16.00	12,480	0	0	0	12,480	0
Administrative Secretary II	570	1976	18.95	37,445	0	37,445	8	1,984	0.0%	18.95	37,597	152	0	0	37,597	152
Total-Employees		**32,189**		**1,155,103**	**1,018**	**1,187,799**	**-151**	**32,039**			**1,153,343**	**-1,761**	**32**	**1,075**	**1,187,185**	**-614**

FY 13-14 BOARD OF SELECTMEN EMPLOYEE SALARY SCHEDULE

Title	Dept.	FY 12-13 Budget					FY 13-14 Budget									
		Base Hrs.	Hourly Rate	Annual Base Pay	Est. OT Hrs.	Annual Base Pay + OT	⇕Base Hrs.	Base Hrs.	%⇕Hrly Rate	Hrly. Rate	Annual Base Pay	⇕Annual Base Pay	⇕Est. OT Hrs.	Est. OT Hrs.	Annual Base Pay + OT	⇕Annual Base Pay + OT
ELECTED:																
First Selectman	112	N/A	N/A	10,404	N/A	10,404	N/A	N/A	0.0%	N/A	10,404	0	N/A	N/A	10,404	0
Registrar of Voters - Democrat	130	265	17.83	4,725	0	4,725	-65	200	0.0%	17.83	3566	-1158.95	0	0	3,566	-1,159
Registrar of Voters - Republican	130	265	17.83	4,725	0	4,725	-65	200	0.0%	17.83	3566	-1158.95	0	0	3,566	-1,159
Total-Elected		**530**		**19,854**	**0**	**19,854**	**0**	**400**			**17,536**	**-2,318**	**0**	**0**	**17,536**	**-2,318**
SUB-TOTAL		**32,719**		**1,174,957**	**1018**	**1,207,653**	**-151**	**32,439**			**1,170,879**	**-4,079**	**32**	**1,075**	**1,204,721**	**-2,932**
SEASONAL & PER DIEM:																
Deputy Registrar - Democrat	130	110	11.57	1,273	0	1,273	40	150	0.0%	11.57	1,736	463	0	0	1,736	463
Deputy Registrar - Republican	130	110	11.57	1,273	0	1,273	40	150	0.0%	11.57	1,736	463	0	0	1,736	463
Assistant Registrar	130	25	11.57	289	0	289	0	25	0.0%	11.57	289	0	0	0	289	0
Elect.Wrkr- Ballot Clerk	130	85	11.57	983	0	983	0	85	0.0%	11.57	983	0	0	0	983	0
Elect.Wrkr-Official Checker	130	180	11.57	2,083	0	2,083	-95	85	0.0%	11.57	983	-1,099	0	0	983	-1,099
Election Moderator-Day	130	3	215.11	645	N/A	645	0	3	0.0%	215.11	645	0	0	N/A	645	0
Elect. Wrkr Tabulator Tender	130	64	11.57	740	0	740	0	64	0.0%	11.57	740	0	0	0	740	0
Elect. Wrkr - Absent. B. Counter	130	28	11.57	324	0	324	-18	10	0.0%	11.57	116	-208	0	0	116	-208
Elect Wrkr - Challenger	130	16	11.57	185	0	185	-1	15	0.0%	11.57	174	-12	0	0	174	-12
Floater - Exec/Admin	112	160	12.50	2,000	0	2,000	0	160	0.0%	12.50	2,000	0	0	0	2,000	0
Floater - Assessor	132	65	12.50	813	0	813	0	65	0.0%	12.50	813	0	0	0	813	0
Floater - Tax Collector	133	75	12.50	938	0	938	0	75	0.0%	12.50	938	0	0	0	938	0
Floater- Senior Center	260	150	12.50	1,875	0	1,875	0	150	0.0%	12.50	1,875	0	0	0	1,875	0
Floater - Bldg Dept	570	351	12.50	4,388	0	4,388	0	351	0.0%	12.50	4,388	0	0	0	4,388	0
Meals on Wheels Driver	230	520	10.81	5,621	0	5,621	0	522	0.0%	10.81	5,643	22	0	0	5,643	22
Sr. Center Food Operator	260	702	12.50	8,775	0	8,775	0	707	0.0%	12.50	8,831	56	0	0	8,831	56
Marine Patrol	350	555	12.50	6,938	0	6,938	0	555	0.0%	12.50	6,938	0	0	0	6,938	0
Gatekeeper	410	N/A	N/A	1,571	0	1,571	0	N/A	0.0%	N/A	1,571	0	0	0	1,571	0
Head Lifeguard	640	531	12.73	6,760	0	6,760	-2.5	529	0.0%	12.73	6,728	-32	0	0	6,728	-32
Lifeguards	640	1753	10.28	18,021	0	18,021	-7.5	1,746	0.0%	10.28	17,944	-77	0	0	17,944	-77
Total-Seasonal & Per Diem		**5,483**		**65,493**	**0**	**65,493**	**-44**	**5,446**			**65,069**	**-424**	**0**	**0**	**65,069**	**-424**
GRAND TOTAL		38,202		1,240,450	1018	1,273,147	-195	37,884			1,235,947	-4,503	32	1,075	1,269,790	-3,356

FY 13 - 14 REVENUES

	Description	2010-2011 Budget	2010-2011 Actual	2011-2 Budget	2011-2012 Actual	2012-2013 Budget	2012-2013 Actual thru 4-5-13	2012-2013 Projected Variance	2013-2014 Proposed Budget
TAXES									
10-3000-110	Current Property Taxes	12,098,641	12,328,604	12,249,723	12,392,101	12,249,723	12,265,069	25,346	
10-3000-115	Refunds-Current Taxes	0	(12,843)	(9,000)	(13,031)	(15,000)	(26,249)	(13,000)	(25,000)
10-3000-117	Refunds-Prior FY Taxes	(6,000)	(10,742)	(7,000)	(2,136)	(6,000)	(4,198)	1,000	(6,000)
10-3000-120	Delinquent Property Taxes	50,000	250,786	50,000	138,598	75,000	136,204	146,259	80,000
10-3000-130	Property Tax Interest	40,000	142,296	40,000	73,128	40,000	63,040	30,000	45,000
10-3000-140	Property Tax Lien Fees	750	1,656	750	1,032	750	960	250	800
10-3000-150	Other Fees-Tax Collector	125	230	100	120	100	152	52	100
	TOTAL TAXES	12,183,516	12,699,987	12,324,573	12,589,812	12,344,573	12,434,978	189,907	94,900
LICENSE AND PERMITS									
10-3112-225	Pistol Permit Fees	1,250	1,680	1,250	1,850	1,000	2,030	1,030	1,000
10-3112-226	Blasting Fees	0	0	0		0	0	0	0
10-3134-221	Real Estate Conveyance Fees	30,000	33,647	25,000	50,734	25,000	31,979	8,000	30,000
10-3134-224	Recording Fees	27,500	28,385	27,500	30,910	27,000	22,903	0	27,000
10-3510-223	Zoning Permit Fees	1,400	2,305	1,500	2,420	1,700	1,740	40	1,700
10-3530-222	Building, Machine, & Septic Fees	45,000	62,934	50,000	60,622	50,000	52,463	10,000	55,000
	TOTAL LICENSE AND PERMITS	105,150	128,951	105,250	146,536	104,700	111,115	19,070	114,700
INTERGOVERNMENTAL REVENUES									
10-3000-320	Homeland Security Grant	1,500	1,218	1,200	1,224	1,200	1,513	313	1,224
10-3000-335	Pilot - Boats	2,154	3,403	0		0		0	0
10-3000-352	Education Equalization Grant	2,186,236	2,174,381	2,550,037	2,560,015	2,560,111	1,281,816	0	2,574,325
10-3000-361	Elderly Tax Relief	0	0	0		0		0	0
10-3000-362	Circuit Breaker Elderly Tax Relief	28,349	26,660	0	29,705	29,705	32,665	2,960	0
10-3000-364	Disabled Personal Tax Grant	690	777	777	777	777	862	85	0
10-3000-365	Veterans Tax Relief	1,666	2,246	2,246	2,477	2,477	2,767	290	0
10-3000-366	Exemption-Machinery and Equip	15,000	21,534	0	0	21,534	0	(21,534)	0
10-3000-367	Municipal Revenue Sharing				15,856		62,495	62,495	0
10-3000-382	PILOT - State Property	8,525	8,574	8,386	8,390	8,376	8,041	(335)	0
10-3000-383	PILOT - Pequot	12,760	18,683	19,220	19,509	19,946	6,539	(13,407)	0
10-3700-755	School Const Bond Pmt Reimb	329,627	329,628	315,449	315,449	184,828	177,708	0	177,124
10-3800-353	Special Education Grant	289,502	227,558	206,740	319,444	200,000	171,088	(28,912)	200,000
10-3800-354	School Transportation Grant	89,857	53,405	41,269	40,356	44,962	0	0	0
10-3800-355	Magnet School Transport Grant	0	0	0	0	0	0	0	0
10-3800-384	Adult Education	2,167	0	0	0	0	0	0	0
	DOT reimb for Hazard Moving Viol		0			0		0	0
	LoCIP reimb (general)		0	226,567	90,599	40,257	0	(40,257)	176,028
Multiple-ARRA	ARRA reimbursement - past projects		40,436			0		0	0
Multiple-LoCIP	LoCIP for past projects	216,592	0		48,167	0		0	0
10-3403-025	Town Hall Generator Grant reimb							0	0
Multiple-STEAP	STEAP reimbursement	50,000	32,400	0	17,600	180,950	0	(180,950)	130,000
	TOTAL INTERGOVERNMENT	3,234,625	2,940,903	3,371,891	3,469,568	3,295,123	1,745,495	(219,252)	3,258,701
CHARGES FOR SERVICES									
Multiple-410	Notary Fees	135	114	135	295	135	241	106	140
Multiple-411	Photocopy Fees	4,250	6,157	5,250	6,230	5,250	4,070	0	5,250
10-3134-416	Town Clerk Fees	4,200	5,094	3,500	4,431	3,200	2,487	0	3,200
10-3510-413	Planning & Zoning Fees	1,700	1,845	1,700	2,970	2,000	1,375	0	2,000
10-3520-415	Inland/wetland Fees	1,300	2,475	2,000	2,465	2,000	2,525	525	2,000
10-3550-414	Zoning Board of Appeals	875	555	875	1,025	875	1,750	875	875
	TOTAL SERVICES	12,460	16,240	13,460	17,416	13,460	12,448	1,506	13,465

FY 13-14 REVENUES

	Description	2010-2011 Budget	2010-2011 Actual	2011-2012 Budget	2011-2012 Actual	2012-2013 Budget	2012-2013 Actual thru 2nd Quarter	2012-2013 Projected Variance	2013-2014 Proposed Budget
MISCELLANEOUS									
10-3000-611	Interest on Investments	13,000	11,999	13,000	9,552	8,000	8,762	762	8,000
10-300-642	Bid and Spec Fees		70		0	0	0	0	0
10-3000-660	Telecommunication Prop Relief	19,321	15,610	19,321	16,225	0	0	0	0
10-3000-690	Miscellaneous	12,000	735	6,445	20,347	6,239	12,522	6,283	10,000
10-3112-412	Passport Fees		225		2,375	1,200	1,700	500	1,000
10-4136-670	WinCOG Fees for Accounting Srvcs				4,643	5,000	5,080	80	5,000
10-3112-500	Court Judgments	100,500	0	500		0	0	0	0
10-3310-510	Court fines	0	1,510	0	2,505	500	1,020	520	750
10-3350-622	Boat Mooring Fees	1,200	2,200	1,200	2,000	1,200	0	0	1,200
10-3420-625	Transfer Station Fees	25,000	29,874	20,000	43,292	20,000	20,066	1,000	22,500
10-3420-626	Transfer Station Stickers	26,000	21,820	20,000	22,674	20,000	2,970	0	22,000
10-3420-627	Transfer Station Bag Fees	25,000	23,580	0	800	500	549	49	600
10-3640-623	Beach Use Fees & Concessions	22,233	31,981	22,233	27,510	30,000	9,506	0	30,000
10-3640-624	Beach Vending Machines	110	209	250		0	0	0	0
10-3800-680	Preschool Tuition Fees	9,000	16,560	14,000	12,880	11,000	15,984	5,000	11,000
10-3670-690	Recreation	7,000	24,757	20,000	14,127		0	0	0
Multiple-621	Facilities Rental	500	1,891	1,000	1,550	1,000	575	(425)	1,100
Multiple-640	Refunds	200	0	0	1,085	0	0	0	0
Multiple-650	State Fees	0	207	0	301	0	0	0	0
	TOTAL MISC	**261,064**	**183,228**	**137,949**	**181,866**	**104,639**	**78,733**	**13,768**	**113,150**
TRANSFER IN	**FROM RECREATION**	0	0	0	0	**20,000**	0	(5,000)	14,000
	Appropriated from Surplus								
	Transfers In	**54,725**	**54,725**	**0**	**0**	**0**	**0**	**0**	
	TOTAL GENERAL FUND RESOURCES	**15,851,540**	**16,024,034**	**15,953,123**	**16,405,197**	**15,882,495**	**14,382,769**	**0**	**3,608,916**
DOG FUND									
30-3134-224	Dog License Fees	400	1,966	350	1,921	350	249	200	500
30-3134-225	Dog License Surcharge	90	97	90	79	90	36	0	79
30-3360-421	Redemption and Sale of Dogs	125	320	175	145	175	15	0	175
	TOTAL DOG FUND	**615**	**2,383**	**615**	**2,145**	**615**	300	200	754
CAPITAL PROJECTS RESERVE FUND									
20-3000-611	Interest on Investment	1,500	1,326	1,000	924	0	485	600	100
	TOTAL MISC RESERVE FUNDS	**1,500**	**1,326**	**1,000**	**924**	**0**	485	600	100
RECREATION FUND									
29-3270-Multiple	Recreation Revenue		61,023		37,980	20,000	0	0	0
MISCELLANEOUS STATE FUNDS									
41-3410-756	Town Aid Road Grant	102,622	102,588	102,588	102,714	102,714	51,498	0	205,992
42-3000-342	Town Aid Unimproved Rd Grant	0	0	0	0	0	0	0	0
	TOTAL FOR MISC STATE FUNDS	**102,622**	**102,588**	**102,588**	**102,714**	**102,714**	**51,498**	**0**	**205,992**
	TOTAL OTHER REVENUES	**104,737**	**167,320**	**104,203**	**143,763**	**123,329**	**52,283**	**800**	**206,846**
	GRAND TOTAL RESOURCES	**15,956,277**	**16,191,354**	**16,[illegible]26**	**16,548,960**	**16,005,824**	**14,435,052**	**800**	**3,815,762**

FY 13-14 ESTIMATED BEGINNING FUND BALANCES

	General Fund	Capital Fund	Dog Fund	Road Funds	Open Space Acquis. Fund	Internal Srvc Fund	Sr. Center	Rec. Prgrms	Land Preserv.	Total All Funds
ACTUAL FUND BALANCE 6/30/12	3,794,648	606,877	6,114	232,015	53,781	19,111	1,765	25,000	2,634	4,741,945
ASSIGNED/RESERVE FOR ENCUMBRANCES	(259,070)									(259,070)
AVAILABLE FUND BALANCE	3,535,578	606,877	6,114	232,015	53,781	19,111	1,765	25,000	2,634	4,482,875
ADJUSTMENTS										
FY 12-13 RESOURCES										
PROPERTY TAXES (BUDGETED)	12,344,573									12,344,573
INTERGOVERNMENTAL (BUDGETED)	3,295,123			102,714						3,397,837
OTHER REVENUE (BUDGETED)	222,799	1,000	615					20,000		244,414
FUNDS TRANSFERRED TO (BUDGETED)	20,000	2,774,259	9,000			10,000				2,813,259
REVENUE VARIANCE - ACTUAL VS BUDGET	(0)	-	200	-	4,199			-	1,752	6,151
ADDITIONAL TRANSFERS TO (During FY 12-13)		13,500	405							13,905
TOTAL RESOURCES	19,418,073	3,395,636	16,334	334,729	57,980	29,111	1,765	45,000	4,386	23,303,014
FY 12-13 REQUIREMENTS										
Board of Selectmen Budget	3,291,029	1,379,287	11,909		-	-				4,682,225
Contingency	85,000									85,000
Debt Service	566,414									566,414
Board of Education Budget	11,240,000									11,240,000
Total Original General Fund Budget	15,182,443	1,379,287	11,909	0	0	0	0	0	0	16,573,639
Original Budgeted Transfers Out	2,561,244			232,015		-	-	20,000	-	2,813,259
EXPENSE VARIANCE VS BUDGET	155,033	(578,963)	0			-	-	-	4,386	(419,544)
ADDITIONAL TRANSFERS OUT	10,000					-	-			10,000
TOTAL OUTLAY	17,908,720	800,324	11,909	232,015	-	-	-	20,000	4,386	18,977,354
ESTIMATED FUND BALANCE 06/30/13	1,509,353	2,595,312	4,425	102,714	57,980	29,111	1,765	25,000	-	4,325,660

FY 13-14 DEVELOPMENT OF AMOUNT TO BE RAISED BY TAXES

	General Fund	Capital Fund	Dog Fund	Road Funds	Open Space Acquis. Fund	Internal Srvc Fund	Sr. Center	Rec. Prgrms	Land Preserv.	Total All Funds
ESTIMATED FUND BALANCE 7/1/13	1,509,353	2,595,312	4,425	102,714	57,980	29,111	1,765	25,000	-	4,325,660
FUNDS UNASSIGNED/UNDESIGNATED	1,460,353	-	-	-	-	-	-		-	1,460,353
FUNDS AVAILABLE FOR EXPENDITURES	49,000	2,595,312	4,425	102,714	57,980	29,111	1,765	25,000	-	2,865,307
FY 13-14 RESOURCES										
INTERGOVERMENTAL	3,258,701	-		205,992	-	-	-			3,464,693
OTHER	336,215	100	754					14,000		351,069
FUNDS TRANSFERRED TO	14,000	843,999	10,751			10,000				878,750
TOTAL RESOURCES	3,608,916	844,099	11,505	205,992	-	10,000	-	14,000	-	4,694,512
AVAILABLE BALANCE PLUS RESOURCES	3,657,916	3,439,411	15,930	308,706	57,980	39,111	1,765	39,000	-	7,559,819
FY 13-14 REQUIREMENTS										
Board of Selectmen Budget	3,286,129	3,439,411	11,930	-	-	10,000	-		-	6,747,470
Contingency	98,000			-	-	-	-	-	-	98,000
Debt Service	542,088			-	-	-	-	-	-	542,088
Board of Education Budget	11,249,000			-	-	-	-	-	-	11,249,000
Total Original General Fund Budget	15,175,217	3,439,411	11,930	-	-	10,000	-	-	-	18,636,558
Originally Budgeted Transfers Out	704,056	-	-	102,714	57,980			14,000	-	878,750
FUNDS RESERVED-FUTURE ACTIVITY	-	-	4,000	205,992	-	29,111	1,765	25,000	-	265,868
TOTAL REQUIREMENTS	15,879,273	3,439,411	15,930	308,706	57,980	39,111	1,765	39,000	-	19,781,176
AMOUNT TO BE RAISED BY TAXES	12,221,357	0	0	0	0	0	0	0	0	12,221,357

2012 NET GRAND LIST (budgeting purposes) 462,075,657
Change from 2011 Net Grand List (1,115,088)

	FY 13-14 VALUE OF ONE MILL	FY 13-14 PROPOSED COLLECTION RATE	FY 13-14 PROPOSED MILL RATE	PROPOSED MILL RATE INCREASE FROM FY 12-13 OF 27.13
FY 13-14 PROPERTY TAX SUMMARY	450,523.77	97.5%	27.13	0.00%